

Mopani District Municipality



Fourth quarter Report – Non Financial Performance June 2017

Financial Year 2016-2017

Table of Contents

1. Purpose.....	3
2. Components of the Annual Performance Report.....	4
3. Overall Municipal Performance.....	4
3.1 IDP Performance.....	5
3.2 Strategy Map	8
3.3 Strategic Scorecard Performance per Programme.....	10
4. SDBIP Non-financial Performance	12
4.1 SDBIP – Office of the Municipal Manager	12
4.2 SDBIP – Office of the Executive Mayor.....	22
4.3 SDBIP – Budget and Treasury	27
4.4 SDBIP – Corporate Services	35
4.5 SDBIP – Planning and Development	42
4.6 SDBIP – Engineering Services.....	46
4.7 SDBIP – Water and Sanitation Services	50
4.8 SDBIP – Community Services	55
4.9 SDBIP Project Implementation	63
5. Challenges and Recommendations	76
6. Progress on Annual Performance Report 15/16	77
7. Approval	77
8. Limitations of Evaluation	78

1. Purpose

The purpose of this report is to give feedback regarding the non-financial performance of Mopani District Municipality. It is in compliance with section 46 of the Municipal Systems Act No 32 of 2003. The information contained within this report will be used to populate the annual report. Section 46 of the Municipal Systems Act requires the following from municipalities to report on in the annual performance report:

- ▶ Performance of the municipality and each external service provider¹
 - Quarterly and annual performance against quarterly and annual targets as per the SDBIP is reported on. The SDBIP contains the objectives and indicators as per the Municipal IDP as well as nationally prescribed General indicators². The SDBIP³ for 16/17 was developed to reflect cumulative performance and non-cumulative, therefore the status of indicators are a reflection of the overall performance level achieved year to date.
- ▶ Comparison of performance against set targets and performance in previous financial year
 - Calculations to calculate the variance between actual annual performance and annual targets are included for each Key Performance Indicator (KPI).
 - Calculations to calculate the variance between actual annual performance and baseline (previous financial year) performance are included for each KPI.
 - Comparisons of performance against quarterly targets are highlighted in the form of colours based on scores which were calculated using an automated system adapted to comply with the Mopani District Municipality's performance management requirements. The scoring method utilised is in line with the assessment rating calculator prescribed by the Local Government: Municipal Performance Regulations for Municipal Managers and Managers directly accountable to Municipal Managers, Regulation 805 of 2006. An explanation is as per the table below:

Table 1: Scores and colours

Colour code	Scoring
Rating	Score
Unsatisfactory	1-1.99
Below average	2 -2.99
Achieved target	3 -3.99
Achieved/ exceeded target	4 -4.99
Outstanding	5+

- ▶ Measures taken to improve performance
 - Corrective action is included for each KPI
 - Section on improvement from challenges in previous financial year's Annual Report as per the Annual Performance Report from the previous financial year

¹ 1 External Service Provider is defined in Section 1 of the Municipal Systems Act as an external mechanism referred to in section 76 (b) which provides a municipal service on behalf of a municipality. The meaning of 'external service provider' is synonymous with Entity. Mopani District Municipality does not currently have any entity that provides municipal services on behalf of the municipality, therefore it is not required to include such a report in the report.

² Act 32, 2003: Municipal Systems Act Section 43 and Regulation 796: Municipal Planning and Performance Management Regulations, 2001

³ Service Delivery and Budget Implementation Plan

2. Components of the Annual Performance Report

The following is reported on:

- Overview of municipal performance
- SDBIP Non-financial performance
- SDBIP Project Implementation
- General KPIs
- SDBIP Budget Statement Components
- Challenges and Recommendations
- Progress on Annual Report 15/16
- Approval of this Report

3. Overall Municipal Performance

Overall Municipal Performance is calculated from all the indicators and projects applicable to the municipality as measured through its performance management system. The indicators and projects are collected into scorecards for General Indicators, Indicators contained in the IDP for 16/17, SDBIP and Lower SDBIP. There are indicators that have zero weighting (N/A), they are not applicable for reporting. Overall Organizational Performance was at a score of **2.33**, this is a decrease in performance as compared to the previous financial year score of **2.68**. A graphical and breakdown of performance is as below. More information is provided in the monthly departmental reports.

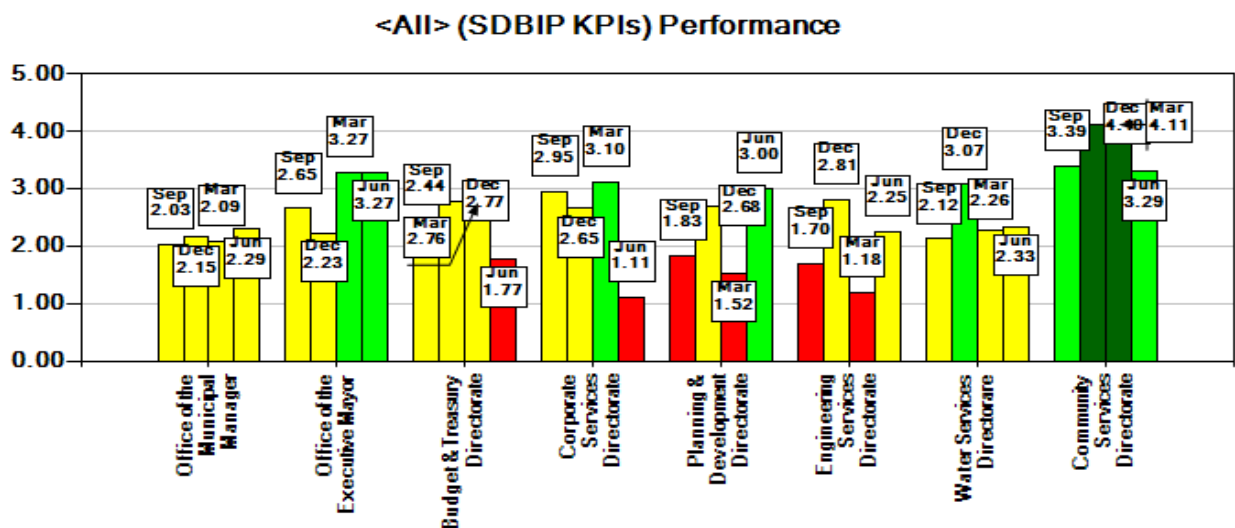


Figure 1: Overall Organisational Performance

3.1 IDP Performance

The Scorecard as per the IDP 2016/2017 contains the KPIs and set targets as negotiated with the community. The overall performance level achieved below target with a score of **2.59** which is an increase in performance as compared to the previous year performance of **2.28**. Below is a summary of the achievements of the targets for the Key Performance Indicators (KPIs) per KPA and Objective.

	Sep 16	Dec 16	Mar 17	Jun 17
<All> (SDBIP (Key Areas))	2.69	2.72	2.62	2.59
Good Governance and Public Participation	2.79	2.55	3.24	1.89
Democratic and accountable organisation	2.91	2.48	3.43	2.77
Manage through information	2.67	2.61	3.05	1.00
Financial Viability	2.50	2.60	1.97	2.17
Become Financially Viable	2.50	2.60	1.97	2.17
Spatial Rationale	2.75	1.78	1.76	3.42
Plan for the future	2.75	1.78	1.76	3.42
Transformation and Organisational Development	2.70	3.26	2.78	1.33
Develop entrepreneurial and intellectual capability	2.70	3.26	2.78	1.33
Local Economic Development	1.50	2.23	1.82	3.45
Grow the economy	1.50	2.23	1.82	3.45
Service Delivery	3.17	3.24	3.11	3.01
Provide Clean and safe water	2.78	1.90	1.92	2.37
Develop and maintain infrastructure	2.72	3.26	3.00	1.95
Effective coordination of public transport systems	4.00	4.00	4.00	4.00
Improve Community well-being	3.17	3.80	3.53	3.71

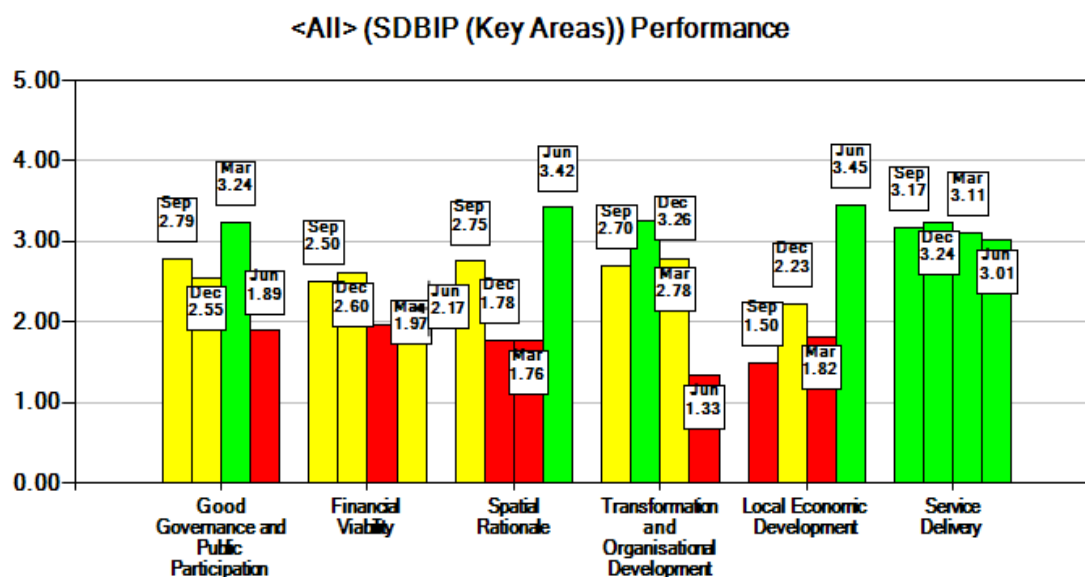


Table 3: Graphical presentation of the IDP Performance

At the end of the year, the best level of performance was in the KPA for **Local Economic Development** that achieved target at **3.45** with 23 jobs created through SMME development, 310 jobs on EPWP initiatives and 255 jobs on municipal initiatives, 333 from infrastructure projects amounting to 921 jobs created within the 16/17 financial year.

Basic Service Delivery was under target at a score of **3.01** due to the strategic objective Effective coordination of Transport at a score of 4.00. All scheduled Transport forum meetings with initiatives to resolve transport conflict were successfully held. The strategic objective To Improve community well-being scored at 3.71. Sewer plants and water plants were inspected as scheduled and the health and hygiene workshops were conducted within the district. The disability, elders, gender, forum meetings were successfully held to improve the community well-being. The strategic objective to provide clean and safe water was under target at a score of 2.37, 236 villages were supplied with water, and projects completed due to initiatives to prevent water loss the objective Develop and maintain infrastructure scored 1.95

The KPA for **Financial Viability 2.17** and the objective to Become Financially Viable was under target both at a score of 2.17, due to the budget related policies that were all reviewed, the final budget was submitted to council at the end of May 2017 and the financial statements for 15/16 were submitted to the Auditor General on the 31st August 2016 and the expenditures by the directorates

The KPA for **Good Governance and Public Participation** achieved a score of **1.89** and was below target due to the strategic objective Democratic and accountable organisation at a score of 2.77, that performed well due to the quarterly submissions of performance management reports and submission of the 15/16 Annual performance report to the Auditor General on the 31st August 2016. Moreover, there have been success in the arrangement and attendance of the traditional leaders meetings, the Inter-Governmental Forum meetings and all events held in the Mopani District. The objective Manage through information was under target at 1.00.

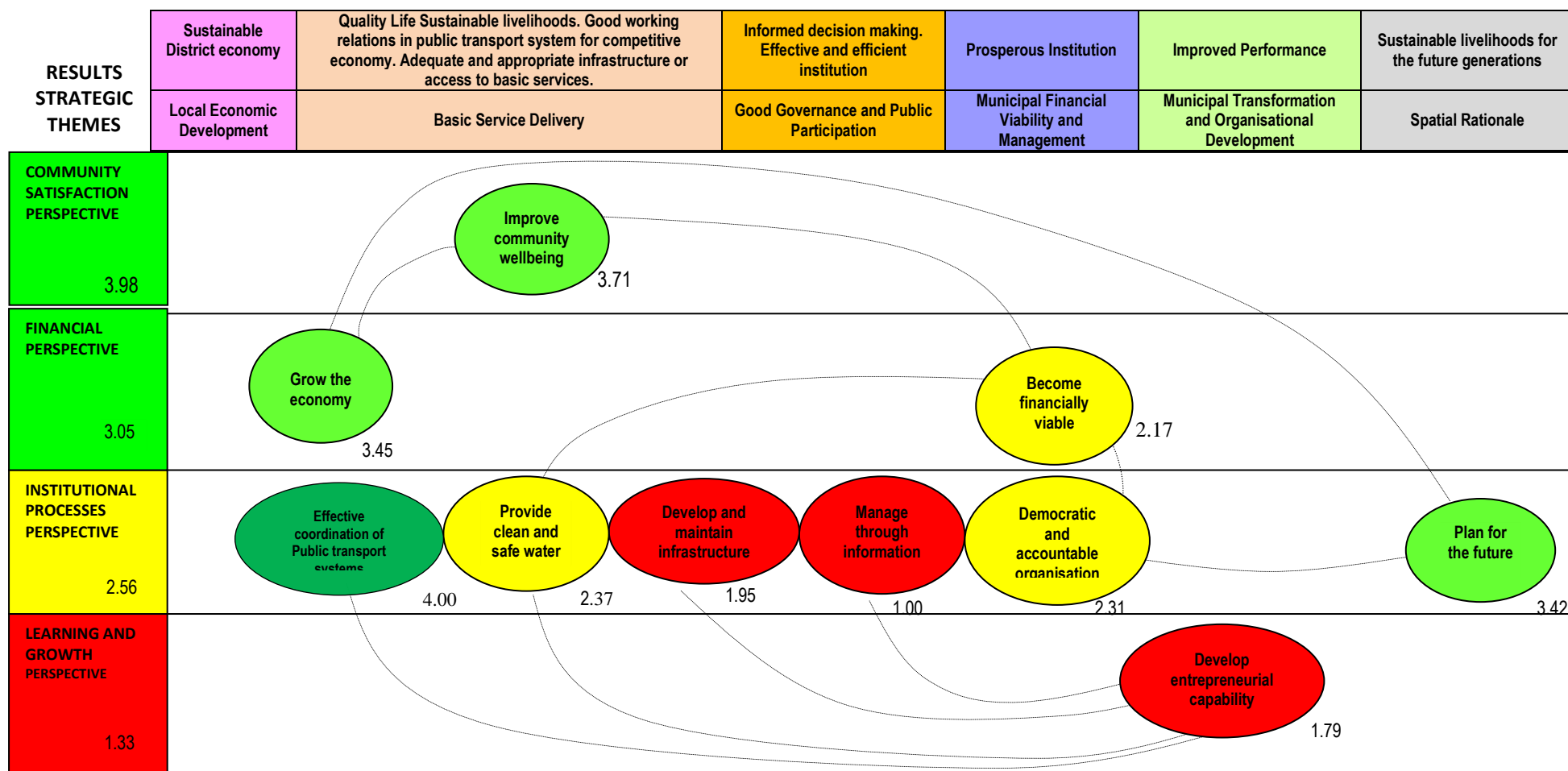
Transformation and Organisational Development, although it was under target at a score of **(1.33)** due to the strategic objective Develop entrepreneurial and intellectual capability at a score of 1.33,

All section 54/56 manager's positions have been filled and performance agreements have been signed.

3.2 Strategy Map

The Strategy Map scores shown below are for June 2017 and are based on the Strategic Scorecard Performance as contained in the IDP and SDBIP.

Figure 2: Strategy Map



In total, Mopani District Municipality (hereafter MDM) has 10 strategic objectives to be measured. Only four strategic objectives that achieved target the, *Effective coordination of public transport systems with the result of 4.00 Plan for the future with the result of 3.42 , Improve community well- being at 3.71 and Grow the Economy at 3.45*. Three strategic objectives were below target *Democratic and accountable organization at 2.77, Provide clean and safe water at 2.37 and To become financial viable was at 2.17* and lastly three strategic objectives were under target.

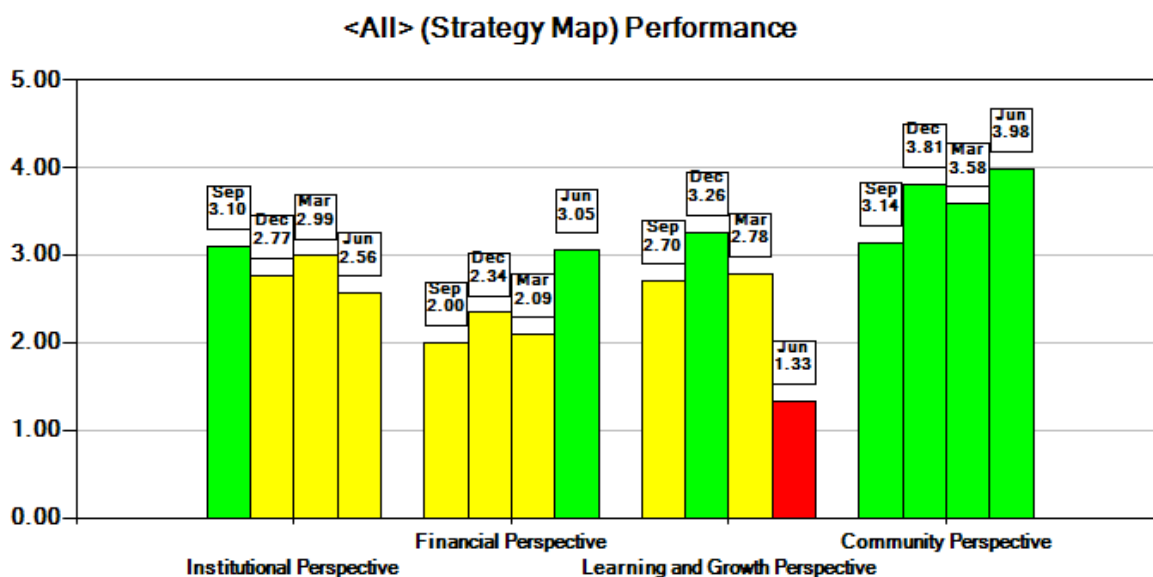


Figure 3: Perspective Performance

The strategy map measures the MDM objectives per four perspectives. The best performance at the end of the financial year was in the perspective for **Community satisfaction** that achieved target at a score of **3.98**; **Financial Perspective** at **3.05**; **Institutional Process** at **2.56**; and lastly **Learning and Growth** at **1.33**.

3.3 Strategic Scorecard Performance per Programme

Programme performance is based on the strategic scorecard as per the SDBIP and are important to highlight as different Councillors might be interested in performance of different programmes within the IDP and SDBIP. Programme Performance was as follows:

- *Public Participation: IDP/Budget Participation meetings were held successfully*
- *Intergovernmental relations: IGR structure is in place and functional*
- *Communication: Communication Strategy has been reviewed*
- *Event Management: 19 events were coordinated*
- *HIV and AIDS: 11 ARV sites were inspected and AIDS health council meetings were held successfully.*
- *Audit: Only 45% findings that were raised by AG were resolved. 65% of Audit committee recommendations were implemented some challenges were that the municipality received an adverse on the 15/16 Audit Report.*
- *Performance Management: The 16/17 SDBIP was submitted on time and all 7 senior Managers and the municipal Manager signed the performance Agreements.*
- *Risk Management: Overall 1 out of 11 strategic risks was mitigated during the 16/17 financial year and the risk register was reviewed.*

- *Local Economic Development:* In total, 255 jobs were created at through municipal initiatives, 23 through SMME development and 310 on EPWP and 333 out of infrastructure projects.
- *Disaster Management:* The Programme was on target with the Disaster Management Framework and Plan that was reviewed and approved.
- *Integrated Development Planning:* Programme achieved its target as the IDP was adopted by Council on 31 May 2017, within legislative framework outlined in Municipal Finance Management Act (MFMA) and the Municipal Systems Act (MSA).
- *Water Services spent 123%* of the maintenance and operation budget and 56 projects were done as an initiative to prevent water loss and 236 villages are supplied with water.
- *Engineering Services spent 108%* of the Municipal Infrastructure
- *Budget and reporting* tabled the final budget on the 31 May 2017
- *Revenue Management:* Cost coverage was at 138%/150% and debt coverage at 112%
- *Asset management ;* Asset verification was conducted
- *Expenditure management* The capital budget spent was at 47%, creditors paid within 30 days was at 100%
- *Municipal Health :* 64 sewage treatment plants were Inspected and 36 purification plants
- *Sports arts and culture :* 66 sport activities were coordinated
- *Fire services:* 29 Fire awareness sessions were conducted

4. SDBIP Non-financial Performance

The overall average score for the SDBIP was **2.41**, it is an increase from the previous year performance of **2.00** in 15/16. The following is a breakdown of performance as per the SDBIP per directorate.

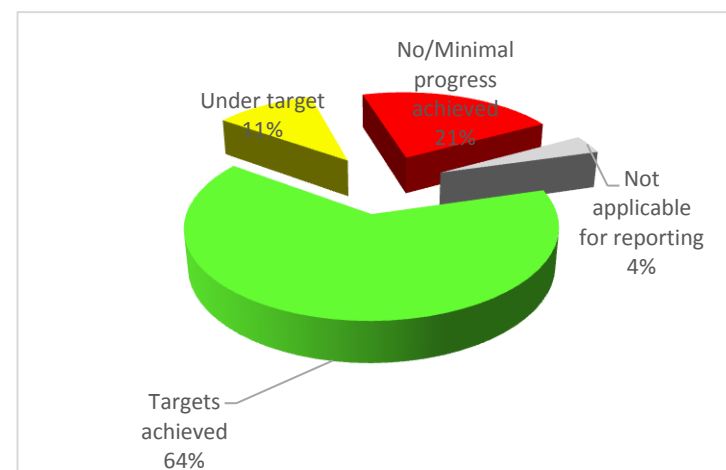
4.1 SDBIP – Office of the Municipal Manager

The **Office of the Municipal Manager** achieved an overall score of **2.29** at the end of the financial year, the performance is an increase as compared to the third quarter score of **2.09** and the second quarter performance of **2.15**, and reflecting an increase from the first quarter result of **2.03**.

Overall 64% (18/28) achieved target, 11% (3/28) under target and 21% (6/28) had no or minimal progress made 4% (1/28) Not applicable for reporting.

Some of the successes were as follows:

- The Audit charter was developed and approved by the Audit Committee
- Performance quarterly reports were submitted on time to Management, Council and CoGHSTA .
- The Annual Performance Report was submitted to the Auditor General on time.
- The SDBIP was submitted to CoGHSTA on time ,
- All seven senior managers and the Municipal Managers have signed performance agreements
- The risk register was reviewed and approved for the entire municipality.
- At least 8 Audit reports were submitted to Audit committee exceeding the target of 4



- The draft IDP was tabled to Council on the 31st March and the Final IDP submitted on the 31st May complying with the legislative dates of tabling.
- The IDP process plan have been developed was submitted to council by end of June

Challenges were faced due to percentage variance between spending of operating budget against projected spending was 73 % exceeding the target of 10%. Only 65% percent of the Audit committee recommendations have been implemented. Only 24 Audits were conducted out of the target of 28. Only 45% of the Auditor General findings were resolved. Only 1 institutional risks was mitigated out of the target of 11.

The detail is below.

SDBIP – OFFICE OF THE MUNICIPAL MANAGER – VOTES 005, 080, 006 – Key Performance Indicators

Hierarchy	ID	KPI	UOM	Owner	Sep 16		Dec 16		Mar 17		Jun 17						Baseline	Annual Target	Variance from Annual Target
					Target	Actual	Target	Actual	Target	Actual	Target	Actual	Achievements	Challenges	Corrective Action	Score			
Financial Viability\ Become Financially Viable\ Expenditure Management	M-1005	Percentage of variance between spending of operating budget against projected spending ytd	%	MDM-MM	10	52	10	66	10	114	10	73	705 306 839 out of total budget of R966 319 363 has been spent to date	Maintenance of infrastructure	Development and implementation of the infrastructure maintenance plan	1	-14	10	-63
Good Governance and Public Participation\ Democratic and accountable organisation\ Audit	M-1060	Number of Internal Audit reports submitted to Audit committee ytd	#	MDM-MM	1	4	2	8	3	8	4	8	Eight reports were submitted and at the end of the financial, Fifteen reports were submitted to audit Committee	Requested information. Delay during entry and exit meeting. vacant position of Risk Based Deputy Manager	Discuss challenges during MANCO meetings .Filling of vacant position of Risked Based Deputy Manager. Supplementing of Intern of	5	4	4	-4

Hierarchy	ID	KPI	UOM	Owner	Sep 16		Dec 16		Mar 17		Jun 17						Baseline	Annual Target	Variance from Annual Target
					Target	Actual	Target	Actual	Target	Actual	Target	Actual	Achievements	Challenges	Corrective Action	Score			
															Internal Audit staff with at least interns				
Good Governance and Public Participation\ Democratic and accountable organisation\ Audit	M-1068	Number of reports submitted to Council on the implementation of AG Action plan	#	MDM-MM	N/A	N/A	1	0	2	2	3	3	Two report regarding progress on the implementation of AG action plan haven been submitted	slow resolution on the implementation of AG Audit finding	Fast tract resolution on the implementation of AG Audit Findings	3	4	4	1
Good Governance and Public Participation\ Democratic and accountable organisation\ Audit	M-2050	Number of audits conducted as per Audit Plan YTD	#	MDM-MM	7	4	14	10	21	13	28	20	20 Audit have been concluded	Vacant Position of Risk Based Auditor, Performance Auditor assisting in Mscoa.	Fast the filling of a vacant position of Assistant Director Risk Based and employment of interns	2.71	19	28	8
Good Governance and Public Participation\ Democratic and accountable organisation\ Audit	M-2059	Review of the Audit Charter and approval by the Audit Committee	#	MDM-MM	1	1	1	1	1	1	1	1	One Audit Charter has been reviewed by audit committee and approved by Council	none	No Corrective action required	3	1	1	0

Hierarchy	ID	KPI	UOM	Owner	Sep 16		Dec 16		Mar 17		Jun 17						Baseline	Annual Target	Variance from Annual Target
					Target	Actual	Target	Actual	Target	Actual	Target	Actual	Achievements	Challenges	Corrective Action	Score			
Good Governance and Public Participation\ Democratic and accountable organisation\ Audit	M-2073	Percentage of Audit Committee recommendations implemented YTD	%	MDM-MM	100	50	100	64	100	64	100	65	65 percentage of Audit Committee recommendations have been resolved	Slow resolution of AC recommendation	Fast tract resolution of Audit committee recommendation at MACO meetings	1.65	42	100	35
Good Governance and Public Participation\ Democratic and accountable organisation\ Audit	M-2147	Percentage of Auditor General findings resolved YTD	%	MDM-MM	N/A	N/A	50	0	75	7	100	45	45 % of auditor General Report have been resolved	Slow implementation of AG Finding	Fast track implementation of AG findings through Audit Steering committee meetings	1.45	0.30	100	55
Good Governance and Public Participation\ Democratic and accountable organisation\ Audit	M-2150	Audit outcome by the Auditor General for 15/16 financial year	%	MDM-MM	N/A	N/A	100	N/A	100	25	100	25	The municipality received an Adverse Audit outcome	Many findings emanating from weak financial controls	To improve on the control systems in the municipality	1.48	0	100	52
Good Governance and Public Participation\ Democratic and accountable organisation\ Audit	M-241	Internal Audit Charter updated and approved by Audit Committee ytd	#	MDM-MM	N/A	1	N/A	1	N/A	1	1	1	1 time the Internal Audit Charter approved by Audit Committee ytd	None	No Corrective action required	3	1	1	0

Hierarchy	ID	KPI	UOM	Owner	Sep 16		Dec 16		Mar 17		Jun 17						Baseline	Annual Target	Variance from Annual Target
					Target	Actual	Target	Actual	Target	Actual	Target	Actual	Achievements	Challenges	Corrective Action	Score			
Good Governance and Public Participation\ Democratic and accountable organisation\ Audit	M-242	Number of Audit committee reports submitted to Council YTD	#	MDM_MM	1	1	2	2	3	3	4	4	4 Audit Committee Report has been submitted to council	None	No Corrective action required	3	4	4	0
Good Governance and Public Participation\ Democratic and accountable organisation\ Intergovernmental relations	M-2151	Percentage of Municipal Managers Forum Resolutions implemented within the current quarter	%	MDM_MM	100	0	100	0	100	100	100	100	Hundred per cent of the resolutions were implemented.	None	No corrective action necessary.	3	0	100	0
Good Governance and Public Participation\ Democratic and accountable organisation\ Performance Management	M-2152	Number of quarterly reports submitted to Council ytd	#	MDM_MM	1	1	2	2	3	3	4	3	The fourth quarter report has been compiled and will be tabled to council after tabled to the Audit committee	None	No corrective action required	2.75	4	4	1

Hierarchy	I D	KPI	U O M	Owner	Sep 16		Dec 16		Mar 17		Jun 17						Baseline	Annual Target	Variance from Annual Target
					Target	Actual	Target	Actual	Target	Actual	Target	Actual	Achievements	Challenges	Corrective Action	Score			
Good Governance and Public Participation\ Democratic and accountable organisation\ Performance Management	M 2 1 5 3	SDBIP developed and submitted to CoGHSTA	#	MDM_MM	N/A	1	N/A	1	1	1	1	1	The final SDBIP for 17-18 was submitted to CoGHSTA on the 27th June 2017	None	No Corrective action required	3	1	1	0
Good Governance and Public Participation\ Democratic and accountable organisation\ Performance Management	M 5 7 6	Number of quarterly reports submitted to Management ytd	#	MDM_MM	1	1	2	2	3	5	4	8	The quarterly performance report and the Back to Basic report has been complied and tabled to management	None	No corrective action required	5	4	4	-4
Good Governance and Public Participation\ Democratic and accountable organisation\ Performance Management	M 8 7 6	Timeous submission of annual performance report to the Auditor General by end August	#	MDM_MM	1	1	1	1	1	1	1	1	The Annual Performance Report was submitted to Auditor General on the 31st August 201	None	No corrective action required	3	1	1	0

Hierarchy	I D	KPI	U O M	Owner	Sep 16		Dec 16		Mar 17		Jun 17						Baseline	Annual Target	Variance from Annual Target
					Target	Actual	Target	Actual	Target	Actual	Target	Actual	Achievements	Challenges	Corrective Action	Score			
Good Governance and Public Participation\ Democratic and accountable organisation\ Risk Management	M 1 3 3 4	Number of risk management activities implemented on quarterly basis	#	MDM_Risk	5	9	10	13	15	14	20	14	14 of 20 Activities were done	None	No Corrective action required	2.70	20	20	6
Good Governance and Public Participation\ Democratic and accountable organisation\ Risk Management	M 1 7 9	Number of times the risk register has been reviewed and approved on time for the entire municipality	#	MDM_MM	1	1	N/A	1	N/A	1	1	1	Operational Risk Register has been updated for all directorates.	None	No Corrective action required	3	1	1	0
Good Governance and Public Participation\ Democratic and accountable organisation\ Risk Management	M 2 0 5 1	Number of strategic risks mitigated against the identified risks by the municipality ytd	#	MDM_MM	3	1	6	1	9	1	11	1	One strategic risk was mitigated	Lack of mitigation of risks by risk owners	Risk owners to commit on the mitigation of risks	1.09	5	11	10

Hierarchy	ID	KPI	UOM	Owner	Sep 16		Dec 16		Mar 17		Jun 17						Baseline	Annual Target	Variance from Annual Target
					Target	Actual	Target	Actual	Target	Actual	Target	Actual	Achievements	Challenges	Corrective Action	Score			
Good Governance and Public Participation\ Democratic and accountable organisation\ Risk Management	M-2155	Review of the Risk committee Charter and approval by the Risk Committee ytd	#	MDM_MM	N/A	1	N/A	1	N/A	1	1	1	Charter was approved by council.	None	No Corrective action required	3	1	1	0
Spatial Rationale\ Plan for the future\ Integrated Development Planning	M-2157	Percentage rating of the IDP	%	MDM_MM	100	100	100	100	100	100	100	100	High rated of 2016/17 IDP in legislative compliance and alignment with SDBIP.	None	No Corrective action required	3	0	100	0
Spatial Rationale\ Plan for the future\ Integrated Development Planning	M-560	Number of IDP/Budget representative forum meetings held successfully YTD	#	MDM_MM	1	0	2	0	4	3	5	7	7 Meetings were held on 13/1/2017, 20/1/2017, 14/3/2017, 29/3/2017, 3/5/2017, 24/5/2017 and 22 June 2017	None	No Corrective action required	4.40	5	5	-2
Spatial Rationale\ Plan for the future\ Integrated Development Planning	M-561	Draft IDP tabled to Council by 31 March	#	MDM_MM	N/A	N/A	N/A	N/A	1	0	1	1	Draft IDP 2017/18 has been tabled to Council on 31 March 2017	None	No Corrective action required	3	1	1	0

Hierarchy	I D	KPI	U O M	Owner	Sep 16		Dec 16		Mar 17		Jun 17						Baseline	Annual Target	Variance from Annual Target
					Target	Actual	Target	Actual	Target	Actual	Target	Actual	Achievements	Challenges	Corrective Action	Score			
Spatial Rationale\ Plan for the future\ Integrated Development Planning	M 5 6 3	Final IDP submitted to Council by May 31	#	MDM_MM	N/A	N/A	N/A	N/A	N/A	N/A	1	1	IDP 2017/18 version 2 was submitted to Council on 31 May 2017	None	No Corrective action required	3	1	1	0
Spatial Rationale\ Plan for the future\ Integrated Development Planning	M 5 6 4	IDP submitted to MEC within 10 working days after adoption by Council	#	MDM_MM	1	1	1	1	N/A	1	1	1	Final IDP was adopted on 31 May 2017 and submitted to MEC on 14/6/2017.	None	No Corrective action required	3	1	1	0
Spatial Rationale\ Plan for the future\ Integrated Development Planning	M 5 8 4	IDP process plan developed and adopted by Council by end of June	#	MDM_MM	1	1	N/A	1	N/A	1	1	1	The IDP Process plan was presented and approved by the IDP Rep. forum on 22 June 2017 and is en-route to Council for adoption.	Council was due to sit on 28 June 2017 but postponed indefinitely.	Documents packaged and ready for tabling to Council at its earliest sitting.	3	1	1	0

Hierarchy	I D	KPI	U O M	Owner	Sep 16		Dec 16		Mar 17		Jun 17						Baseline	Annual Target	Variance from Annual Target
					Target	Actual	Target	Actual	Target	Actual	Target	Actual	Achievements	Challenges	Corrective Action	Score			
Transformation and Organisational Development\ Develop entrepreneurial and intellectual capability\ Employee Performance Management	M-573	Number of S54 and S56 Managers with signed employment contracts and performance agreements submitted to CoGHSTA ytd	#	MDM_MM	4	5	6	5	8	5	8	8	All Seven Senior Managers and the Municipal Manager have signed the performance agreement	None	No corrective action required	3	7	8	0
Transformation and Organisational Development\ Develop entrepreneurial and intellectual capability\ Human Resources	M-195	Number of executive management posts filled YTD	#	MDM_MM	N/A	5	1	5	3	8	N/A	N/A	All executive positions have been filled	None	No corrective action required	N/A	7	3	3

4.2 SDBIP – Office of the Executive Mayor

The **Office of the Executive Mayor** achieved an overall score of **3.27** at the end of the financial year reflecting the same level of performance as compared to the third quarter performance of **3.27**, reflecting an increase in performance as compared to the second quarter performance of 2.23 and again an increase from the first quarter result of **2.65**.

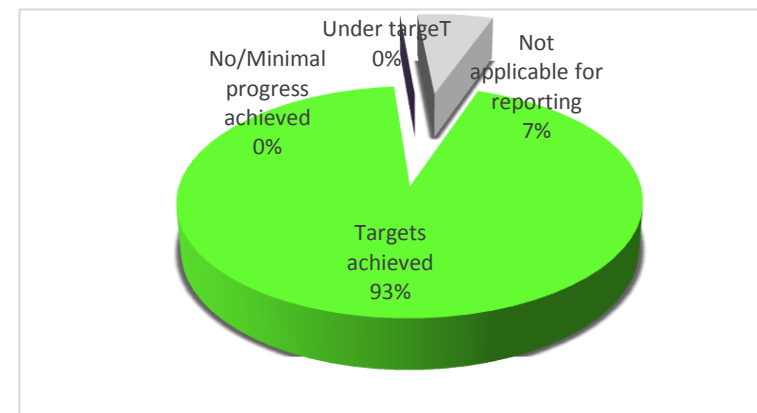
Overall 93% (14/15) indicators achieved target, 0% (0/15) was under target, 0 % (0/15) No or minimal progress made 7% (1/15) not applicable this quarter.

Some of the successes were as follows:

- ▶ The directorate achieved the target of 3 at the end of the 3rd and 4th quarter
- ▶ All Fourteen indicators that were due for reporting achieved target.

Challenges were experienced due to the anti-corruption Forum that was not established.

The details follow:



SDBIP – OFFICE OF THE EXECUTIVE MAYOR – VOTES 110, 045, 112, 114 – Key Performance Indicators

Hierarchy	ID	KPI	UOM	Owner	Sep 16		Dec 16		Mar 17		Jun 17						Baseline	Annual Target	Variance from Annual Target
					Target	Actual	Target	Actual	Target	Actual	Target	Actual	Achievements	Challenges	Corrective Action	Score			
Financial Viability\ Become Financially Viable\ Expenditure Management	M-2168	Percentage of the actual budget spent related to the Directorate	%	MDMDOEM	25	15	50	6	75	80	100	100	Expenditure in line with demand management plan	None	No corrective action required	3	100	100	0
Financial Viability\ Become Financially	M-10	Demand management plan developed	#	MDMDOEM	N/A	1	N/A	1	N/A	3	1	1	Achieved. Demand Management Plan submitted	None	No corrective action required	3	1	1	0

Hierarchy	I	KPI	U	O	Sep 16	Dec 16	Mar 17	Jun 17								Baseline	Annual	Variance	
Viable\ Supply chain management	45	and submitted to Budget and Treasury YTD		OEM															
Good Governance and Public Participation\ Democratic and accountable organisation\ Communication	M2158	Number of external communication newsletters that were developed and distributed YTD	#	MDMDOEM	1	1	2	2	3	4	4	4	Achieved. Four external newsletters published	None	No corrective action required	3	4	4	0
Good Governance and Public Participation\ Democratic and accountable organisation\ Communication	M256	Communication Strategy reviewed and adopted by council YTD	#	MDMDOEM	N/A	1	N/A	1	N/A	1	1	1	Achieved. The strategy is reviewed	None	No corrective action required	3	1	1	0
Good Governance and Public Participation\ Democratic and accountable organisation\ Intergovernmental relations	M2163	Percentage of the IGR resolutions implemented YTD	%	MDMDOEM	100	100	100	100	100	100	100	100	The resolution getting service providers to deal water transactions is done. The resolution about RAL & Public dept meeting with locals is done	None	No corrective action required	3	1	100	0
Good Governance and Public Participation\ Democratic and accountable organisation\ Municipal	M1301	Oversight report tabled to council ytd	#	MDMDOEM	N/A	0	1	0	1	1	1	1	One oversight report was tabled before council as legislatively required.	No challenges.	No corrective action required	3	1	1	0

Hierarchy	I	KPI	U	O	Sep 16	Dec 16	Mar 17	Jun 17								Baseline	Annual	Variance	
Public Accounts Committee																			
Good Governance and Public Participation\ Democratic and accountable organisation\ Municipal Public Accounts Committee	M 1 3 0 2	Oversight Report publicised within seven days after adoption by Council	#	M D M_ D O E M	N/A	0	N/A	0	1	1	1	1	The oversight report was publicised as per legislative requirements.	No challenges.	No corrective action required	3	1	1	0
Good Governance and Public Participation\ Democratic and accountable organisation\ Municipal Public Accounts Committee	M 2 1 6 6	Number of projects visit conducted ytd	#	M D M_ D O E M	1	11	2	11	3	11	4	11	Eleven projects were inspected	None	No corrective action required	5	4	4	-7
Good Governance and Public Participation\ Democratic and accountable organisation\ Public Participation	M 5 1 3	Number of IDP/Budget Public Participation meetings held successfully year to date	#	M D M_ D O E M	N/A	0	N/A	0	N/A	5	5	6	Six (6) IDP and Budget Public participation meetings were held during the month of May 2017. 1. Stakeholder Briefing meeting on IDP on the 3rd May 2017 at Disaster Centre. 2. IDP public participation	None	No corrective action required	3.20	5	5	-1

Hierarchy	I	KPI	U	O	Sep 16		Dec 16		Mar 17		Jun 17						Baseline	Annual	Variance
													on the 4th May 2017 at Ngove Traditional Authority Hall. 3. IDP public participation on the 5th May 2017 at Mkwakwaila Community Hall. 4. IDP public participation on the 9th May 2017 at Nwamitwa Traditional Authority Hall. 5. IDP public participation on the 11th May 2017 at Sekororo Moshate Hall. 6. IDP public participation on the 15th May 2017 at Mashishimale Traditional Authority Hall						
Good Governance and Public Participation\ Democratic and accountable	M_1086	Anti-corruption Forum established and functional ytd	#	MDMDOE	N/A	N/A	1	0	N/A	4	N/A	0	No Performance data was captured	No Performanc e data was captured	No Performanc e data was captured	N/A	1	1	-3

Hierarchy	I	KPI	U	O	Sep 16		Dec 16		Mar 17		Jun 17						Baseline	Annual	Variance
organisation\ Risk Management				M															
Service Delivery\ Improve Community well-being\ Disability Development	M 1 2 0 3	Percentage of District Disability Forum resolutions implemented YTD	%	M D M_ D O E M	100	100	100	100	100	100	100	100	Disability Forum to host Disability Indaba and to meet with Letaba District hospital CEO were done	None	No corrective action required	3	1	100	0
Service Delivery\ Improve Community well-being\ Events Management	M 2 0 5 7	Number of Events Coordinated YTD	#	M D M_ D O E M	3	3	6	10	9	10	12	19	16 Events Coordinated YTD Women Caucus, Candlelight, District Excellence Awards X2; Children's Parliament, Public Participation X2; Disability Indaba, IDP & Budget Public participation X5, Thanks giving for Rain, Women's Day; Mandela Day, 16 Days; Pastors Imbizo, Youth Dialogue, Elders Day Celebrations; Inauguration of Mayors	None	No corrective action required	4.58	12	12	-7

Hierarchy	I	KPI	U	O	Sep 16		Dec 16		Mar 17		Jun 17						Baseline	Annual	Variance
Service Delivery\ Improve Community well-being\ Health and Social Development Services	M _163	Number of AIDS Council meetings held successfully year to date	#	M D M_ D O E M	1	1	2	2	4	4	4	5	Five meetings were successfully held	None	No corrective action required	3.25	4	4	-1
Service Delivery\ Improve Community well-being\ Health and Social Development Services	M _631	Number of HIV and AIDS ARV sites monitored	#	M D M_ D O E M	3	0	6	6	9	11	10	11	Eleven ARV sites have been monitored	None	No corrective action required	3.10	10	10	-1

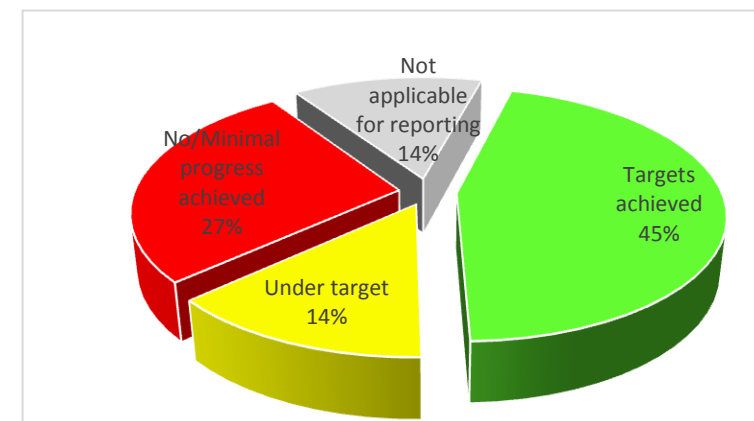
4.3 SDBIP – Budget and Treasury

The **Budget and Treasury** Directorate achieved an overall score of **1.77** at the end of the financial year, this is a decrease in performance as compared to the third quarter performance of **2.76**, again reflecting a decrease from the second quarter performance of **2.77** and as well reflecting a decrease from, the first quarter result of **2.44**

Overall, 45% (10/23) indicators achieved target; 14% (3/23) were under target 27 % (7/23) No or minimal progress made 14% (3/23) were not applicable for reporting.

Some of the successes were as follows:

- Valuation of Property Plant and Equipment was conducted as targeted.
- Asset verification was done as planned and the asset register was updated.
- The budget and reporting programme had success due to all 12 budget related policies were reviewed and approved by council; the draft budget was tabled to Council by the end



of March 31 and the final budget was approved by Council on the 31st May 2017.

- All targeted 12 section 71 reports were submitted to the Executive Mayor and Treasuries.
- All SCM reports were submitted to Council and Treasuries.
- 85% of businesses that were awarded tenders are located in the district, achieving the target as planned.
- Asset verification was done according to schedule.

Challenges were faced with regard to, Liquidity ratio is at 0.44 above the accepted target of 0.40 due to the long outstanding debt with Lepelle.

Budget steering committee meetings were not adhered to.

Only 30% of invoices were paid within 30 days.

The cost average is at 138%, below the target of 150% due to cash flow problem that is caused by lack of revenue collection.

Only 80% of the demand management plan was implemented.

No tenders were advertised on the Construction Industry Development Board.

The detail is below:

SDBIP – BUDGET AND TREASURY – VOTE 020 – Key Performance Indicators

Hierarchy	I D	KPI	U O M	Owner	Sep 16		Dec 16		Mar 17		Jun 17						Baseline	Annual Target	Variance from Annual Target
					Target	Actual	Target	Actual	Target	Actual	Target	Actual	Achievements	Challenges	Corrective Action	Score			
Financial Viability\ Become Financially Viabel\ Asset Management	M 1 0 3 1	Current Ratio (R-value current assets / R- value liabilities as ratio)	R a t i o	MDM_ CFO	N/A	2.10	2.10	2.80	2.10	1.34	2.10	1.34	R-Value Current Assets = 959 599 149 R Value liabilities = 718315891.78	Repayment of Long outstanding debt for Ba - Phalaborw a water owed to Lepelle Northern Water	Continuous discussions with Lepelle Northern Water on plans to reduce the debt.	4.36	0.73	2.10	0.76

Hierarchy	I D	KPI	U O M	Owner	Sep 16		Dec 16		Mar 17		Jun 17						Baseline	Annual Target	Variance from Annual Target
					Target	Actual	Target	Actual	Target	Actual	Target	Actual	Achievements	Challenges	Corrective Action	Score			
Financial Viability\ Become Financially Viable\ Asset Management	M 1 0 3 2	Valuation of Property Plant and Equipment conducted ytd	#	MDM_ CFO	N/A	N/A	N/A	100	N/A	N/A	1	1	Valuation on PPE is done during the verification process which is currently underway	No challenges.	No corrective action.	3	1	1	0
Financial Viability\ Become Financially Viable\ Asset Management	M 1 0 3 3	Number of times fixed asset register updated y.t.d	#	MDM_ CFO	3	3	6	6	9	9	12	12	The asset acquisition register has been updated.	No challenges.	No corrective action.	3	12	12	0
Financial Viability\ Become Financially Viable\ Asset Management	M 3 2 2	Asset verification conducted ytd	#	MDM_ CFO	N/A	0	1	1	1	1	2	2	BTO together with Asset Consultants are currently in the process of the verification of Assets	No Challenges	No Corrective Action	3	2	2	0
Financial Viability\ Become Financially Viable\ Asset Management	M 8 6 6	Liquidity ratio (R-value Monetary Assets / R-value Current Liabilities)	R a t i o	MDM_ CFO	N/A	0.79	0.40	8.41	0.40	0.44	0.40	0.44	R-Value Monetary Assets = 259 421 512 R-Value Current Liabilities = 589 160 159.78	Repayment of Long outstanding debt for Ba - Phalaborwa water owed to Lepelle Northern Water.	Continuous discussions with Lepelle Northern Water on plans to reduce the debt.	2.95	4.83	0.40	-0.04

Hierarchy	I D	KPI	U O M	Owner	Sep 16		Dec 16		Mar 17		Jun 17						Baseline	Annual Target	Variance from Annual Target
					Target	Actual	Target	Actual	Target	Actual	Target	Actual	Achievements	Challenges	Corrective Action	Score			
Financial Viability\ Become Financially Viable\ Budget Control and Reporting	M 0 2	Number of budget related policies reviewed and approved by Council y.t.d	#	MDM_ CFO	3	3	6	6	9	9	12	12	All financial related policies were reviewed and approved at the end of May 2017	No challenges	No corrective action required	3	12	12	0
Financial Viability\ Become Financially Viable\ Budget Control and Reporting	M 1 6	Final budget tabled and adopted by Council by 31 May	#	MDM_ CFO	N/A	N/A	N/A	N/A	N/A	N/A	1	1	The final budget was adopted by Council on the 31 of May 2017	No challenges	no corrective action required	3	1	1	0
Financial Viability\ Become Financially Viable\ Budget Control and Reporting	M 2 1 6	Number of Budget Steering Committee meetings held successfully ytd	#	MDM_ CFO	1	0	2	1	3	1	4	2	Two meetings were held in November 2016 and May 2017	No challenges	No corrective action required	1.50	4	4	2
Financial Viability\ Become Financially Viable\ Budget Control and Reporting	M 3 0	Draft budget tabled to Council by 31 March	#	MDM_ CFO	N/A	N/A	N/A	N/A	1	1	N/A	1	The draft budget has been tabled to council on the 31st March 2017.	No challenges	no corrective action required	N/A	1	1	0

Hierarchy	I D	KPI	U O M	Owner	Sep 16		Dec 16		Mar 17		Jun 17						Baseline	Annual Target	Variance from Annual Target
					Target	Actual	Target	Actual	Target	Actual	Target	Actual	Achievements	Challenges	Corrective Action	Score			
Financial Viability\ Become Financially Viable\ Budget Control and Reporting	M 3 3 8	Annual Financial statements drafted and submitted to AG by end of August	%	MDM_CFO	100	100	N/A	N/A	N/A	N/A	100	0	AFS was drafted and submitted to AG by end of Aug 2016 as per the process plan	No challenges	No corrective action required	1	100	100	99
Financial Viability\ Become Financially Viable\ Expenditure Management	M 1 0 0 9	Number of budget and financial statement reports S71 submitted to Executive Mayor and Treasuries y.t.d	#	MDM_CFO	3	0	6	6	9	9	12	12	12 out of 12 reports have been submitted to the treasuries timeously.	No challenges	The June 2017 report will be submitted to the Executive mayor during the next council sitting	3	12	12	0
Financial Viability\ Become Financially Viable\ Expenditure Management	M 2 5	Percentage of MSIG utilised ytd	%	MDM_CFO	N/A	N/A	N/A	N/A	N/A	N/A	100	N/A	R0 has been spent out of total budget of R2 340 000	This is no longer a grant. The projects are now done through CoGHSTA	No corrective action required	N/A	100	100	0
Financial Viability\ Become Financially Viable\ Expenditure Management	M 3 5 9	Percentage of creditors paid within 30 days ytd	%	MDM_CFO	100	90	100	95	100	95	100	30	Only 30% of invoices were paid within 30 days	Cash flow challenges	Collection of revenue for water and sanitation at local municipalities	1.30	100	100	70

Hierarchy	ID	KPI	UOM	Owner	Sep 16		Dec 16		Mar 17		Jun 17						Baseline	Annual Target	Variance from Annual Target
					Target	Actual	Target	Actual	Target	Actual	Target	Actual	Achievements	Challenges	Corrective Action	Score			
Financial Viability\ Become Financially Viable\ Revenue Management	M-1029	Number of water related transaction reports with supporting documents received and analysed per municipality y.t.d	#	MDM_CFO	3	3	6	6	9	9	12	12	The last reports from all five local municipalities are not yet submitted due to year end preparations. The status is at May 2017.	All local municipalities have not yet submitted the reports due to the year end and AFS preparations, the reports will be delayed.	To fast track the finalisation of year end.	3	12	12	0
Financial Viability\ Become Financially Viable\ Revenue Management	M-871	Percentage of debt coverage y.t.d.	%	MDM_CFO	100	8.33	100	449.96	100	100	100	112	The debt coverage up to June 2017 is R753 441 078.69 - R747 067 630.64 divided by R5 690 174.48= 112%	No challenges	No actions to be taken	N/A	100	100	-12

Hierarchy	I D	KPI	U O M	Owner	Sep 16		Dec 16		Mar 17		Jun 17						Baseline	Annual Target	Variance from Annual Target
					Target	Actual	Target	Actual	Target	Actual	Target	Actual	Achievements	Challenges	Corrective Action	Score			
Financial Viability\ Become Financially Viable\ Revenue Management	M - 8 7 2	Percentage of Cost coverage ytd.	%	MDM_ CFO	150	96.98	150	88.41	150	88.41	150	138	The cost coverage for the month of June 2017 is the cash on hand of plus the investment, R7 858 483.59 divided by interest of R5 690 176.48 = 138%	Cash flow problem due to non collection of own revenue, the municipality is grant dependent.	To develop revenue enhancement strategy to increase revenue.	2.92	0.58	150	12
Financial Viability\ Become Financially Viable\ Supply chain management	M - 1 0 4 2	Percentage of infrastructure tenders placed on Construction Industry Development Board (CIDB)website y.t.d	%	MDM_ CFO	100	100	100	100	100	0	100	N/A	No achievement	cidb indicated that for panel of services providers SCM shall not advertised on I-tender portal but MDM is required to advertise future allocation of above R200000	Advertise on e-tender; official website; Notice boards local & national newspapers	1	100	100	0

Hierarchy	I D	KPI	U O M	Owner	Sep 16		Dec 16		Mar 17		Jun 17						Baseline	Annual Target	Variance from Annual Target
					Target	Actual	Target	Actual	Target	Actual	Target	Actual	Achievements	Challenges	Corrective Action	Score			
Financial Viability\ Become Financially Viable\ Supply chain management	M 1 0 4 3	Percentage of implementation of the consolidated demand management plan submitted to Management y.t.d	%	MDM_CFO	25	0	50	100	75	60	100	80	80% of the demand management plan was implemented	User department fail to submit specification and budget cut-off	project may be resubmitted in next financial years	2.80	50	100	20
Financial Viability\ Become Financially Viable\ Supply chain management	M 3 1	Number of SCM reports submitted to council and treasuries ytd	#	MDM_CFO	1	1	2	2	3	2	4	4	SCM reports were submitted to treasuries	None	No actions to be taken	3	3	4	0
Financial Viability\ Become Financially Viable\ Supply chain management	M 3 3	Percentage of Tenders adjudicated within 60 days of closure of tender ytd	%	MDM_CFO	100	100	N/A	100	100	0	N/A	N/A	No achievement	BAC not sit weekly or twice in month	BAC to sit at least once a week	N/A	0	100	100
Financial Viability\ Become Financially Viable\ Supply chain management	M 3 3 1	Percentage of total business awarded tenders located in the District area	%	MDM_SCM	85	85	85	0	85	0	85	85	85% of tenders were awarded to local businesses	None	Municipal rate & taxes / letter from Tribal Authorities Business located with MDM earn points on bid process	3	85	85	0
Financial Viability\	M -	Number of SCM	#	MDM_CFO	N/A	0	1	1	N/A	4	2	0	No achievement	Treasury postponed		1	0	2	2

Hierarchy	I D	KPI	U O M	Owner	Sep 16		Dec 16		Mar 17		Jun 17						Baseline	Annual Target	Variance from Annual Target
					Target	Actual	Target	Actual	Target	Actual	Target	Actual	Achievements	Challenges	Corrective Action	Score			
Become Financially Viable\ Supply chain management	7 2 9	workshops conducted with internal stakeholders ytd												training					
Good Governance and Public Participation\ Democratic and accountable organisation\ Risk Management	M - 0 6	Anti-corruption action plans related to the directorate updated and implemented YTD	#	MDM_CFO	N/A	N/A	1	1	1	1	1	0	No performance data was captured	No performance data was captured	No performance data was captured	1	0	1	0

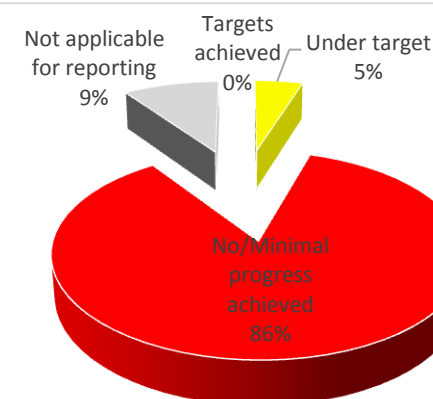
4.4 SDBIP – Corporate Services

The **Corporate Services** Directorate achieved an overall score of **1.11** at the end of the financial year, this is a decrease in performance compared to the **3.10** score at the end of the third quarter, again reflecting a decrease as compared to the second quarter performance of **2.65** and during the first quarter, with the result of **2.95**.

Overall, 0% (0/20) indicators achieved target; 5% (1/20) was under target 86% (18/20) No or minimal progress made 9% (2/20) were not applicable for reporting.

The Corporate Services Directorate had some successes as follows:

The directorate achieved target the target of 3 in the 3rd quarter.



Challenges were faced due to only 90% resolutions that were implemented out of the target of 100 and that many indicators were not captured. The detail scorecard is below.

SDBIP – CORPORATE SERVICES – VOTE 090, 095, 100, 105 – Key Performance Indicators

Hierarchy	ID	KPI	UOM	Owner	Sep 16		Dec 16		Mar 17		Jun 17						Baseline	Annual Target	Variance from Annual Target
					Target	Actual	Target	Actual	Target	Actual	Target	Actual	Achievements	Challenges	Corrective Action	Score			
Financial Viability\ Become Financially Viable\ Expenditure Management	M-2193	Percentage of Directorate budget actually spent	%	MDM_DC Corp Serv	25	36	50	71	75	71	100	0	No performance data captured	No performance data captured	No performance data captured	1	100	100	100
Financial Viability\ Become Financially Viable\ Revenue Management	M-501	Percentage of letters of demand issued to debtors outstanding longer than 90 days	%	MDM_DC Corp Serv	100	0	100	0	100	0	100	0	No performance data captured	No performance data captured	No performance data captured	N/A	0	100	100
Financial Viability\ Become Financially Viable\ Supply chain management	M-1046	Demand management plans related to developed and submitted to Budget and Treasury ytd	#	MDM_DC Corp Serv	1	1	N/A	1	N/A	1	1	0	No performance data captured	No performance data captured	No performance data captured	N/A	1	1	1

Hierarchy	I D	KPI	U O M	Owner	Sep 16		Dec 16		Mar 17		Jun 17						Baseline	Annual Target	Variance from Annual Target
					Target	Actual	Target	Actual	Target	Actual	Target	Actual	Achievements	Challenges	Corrective Action	Score			
Good Governance and Public Participation\ Democratic and accountable organisation\ Administration	M _ 2 1 6 9	Percentage of Council resolutions implementable at the end of every quarter	%	MDM_ DCorp Serv	100	80	100	100	100	100	100	90	Ninety per cent of the resolutions were implemented.	The other resolutions were still being processed.	To expedite the implementation process.	2.90	100	100	10
Good Governance and Public Participation\ Democratic and accountable organisation\ Legal Services	M _ 1 1 0 1	Number of developed and reviewed policies adopted by Council YTD	#	MDM_ DCorp Serv	3	3	6	3	9	13	12	0	No performance data captured	No performance data captured	No performance data captured	1	3	12	12
Good Governance and Public Participation\ Democratic and accountable organisation\ Risk Management	M _ 7 9 9	Initiatives taken to reduce corruption cases in the municipality ytd	#	MDM_ DCorp Serv	1	0	2	0	3	5	4	0	No performance data captured	No performance data captured	No performance data captured	1	0	4	4

Hierarchy	ID	KPI	UOM	Owner	Sep 16		Dec 16		Mar 17		Jun 17						Baseline	Annual Target	Variance from Annual Target
					Target	Actual	Target	Actual	Target	Actual	Target	Actual	Achievements	Challenges	Corrective Action	Score			
Good Governance and Public Participation\ Manage through information\ Management Information	M-1309	Number of IT user management report submitted to Management ytd	#	MDM_DC Corp Serv	3	2	6	6	9	9	12	0	No performance data captured	No performance data captured	No performance data captured	1	12	12	12
Good Governance and Public Participation\ Manage through information\ Management Information	M-1310	Number of IT security management reports submitted to management ytd	#	MDM_DC Corp Serv	3	2	6	6	9	9	12	0	No performance data captured	No performance data captured	No performance data captured	1	12	12	12
Good Governance and Public Participation\ Manage through information\ Management Information	M-1311	Number of data backup reports submitted to management ytd	#	MDM_DC Corp Serv	3	3	6	6	9	9	12	0	No performance data captured	No performance data captured	No performance data captured	1	12	12	12

Hierarchy	I D	KPI	U O M	Owner	Sep 16		Dec 16		Mar 17		Jun 17						Baseline	Annual Target	Variance from Annual Target
					Target	Actual	Target	Actual	Target	Actual	Target	Actual	Achievements	Challenges	Corrective Action	Score			
Good Governance and Public Participation\ Manage through information\ Management Information	M 2 1 9 0	Number of IT Policies reviewed and adopted by Council	#	MDM_ DCorp Serv	3	5	6	5	9	16	11	0	No performance data captured	No performance data captured	No performance data captured	1	11	11	11
Transformation and Organisational Development\ Develop entrepreneurial and intellectual capability\ Employee Performance Management	M 1 4 8	Number of employee performance reviews for section 54 and 56 managers conducted ytd.	#	MDM_ DCorp Serv	7	0	7	0	7	0	7	0	No performance data captured	No performance data captured	No performance data captured	1	7	7	7
Transformation and Organisational Development\ Develop entrepreneurial and intellectual capability\ Human Resources	M 1 2 4 4	Number of budgeted vacant positions filled ytd	#	MDM_ HR	80	46	120	46	160	24	200	0	No performance data captured	No performance data captured	No performance data captured	1	10	200	200

Hierarchy	I D	KPI	U O M	Owner	Sep 16		Dec 16		Mar 17		Jun 17						Baseline	Annual Target	Variance from Annual Target
					Target	Actual	Target	Actual	Target	Actual	Target	Actual	Achievements	Challenges	Corrective Action	Score			
Transformation and Organisational Development\ Develop entrepreneurial and intellectual capability\ Human Resources	M - 1 2 4 6	Number of meetings held successfully with organised Labour ytd	#	MDM_ DCorp Serv	1	0	2	4	3	8	4	0	No performance data captured	No performance data captured	No performance data captured	1	4	4	4
Transformation and Organisational Development\ Develop entrepreneurial and intellectual capability\ Human Resources	M - 2 1 2 8	Number of councillors trained YTD	#	MDM_ DCorp Serv	20	26	20	75	20	23	20	0	No performance data captured	No performance data captured	No performance data captured	1	6	20	20
Transformation and Organisational Development\ Develop entrepreneurial and intellectual capability\ Human Resources	M - 2 1 7 8	Percentage of implemented resolution taken from the Local Labour Forum	%	MDM_ DCorp Serv	100	0	100	62	100	0	100	0	No performance data captured	No performance data captured	No performance data captured	1	100	100	100

Hierarchy	I D	KPI	U O M	Owner	Sep 16		Dec 16		Mar 17		Jun 17						Baseline	Annual Target	Variance from Annual Target
					Target	Actual	Target	Actual	Target	Actual	Target	Actual	Achievements	Challenges	Corrective Action	Score			
Transformation and Organisational Development\ Develop entrepreneurial and intellectual capability\ Human Resources	M 2 1 8 0	Percentage of disabled people employed by the municipality ytd	%	MDM_ DCorp Serv		1.60	4	1.60	6	1.60	7	0	No performance data captured	No performance data captured	No performance data captured	1	3	7	7
Transformation and Organisational Development\ Develop entrepreneurial and intellectual capability\ Human Resources	M 8 0 7	Percentage progress with the review and approval of the Organogram by Council for the next financial year	%	MDM_ DCorp Serv		10		20	30	70	100	0	No performance data captured	No performance data captured	No performance data captured	1	100	100	100
Transformation and Organisational Development\ Develop entrepreneurial and intellectual capability\ Human Resources	M 8 4	Percentage of women employed by the municipality ytd	%	MDM_ DCorp Serv	35	32.50	35	31	35	40	35	0	No performance data captured	No performance data captured	No performance data captured	1	34	35	35

Hierarchy	I D	KPI	U O M	Owner	Sep 16		Dec 16		Mar 17		Jun 17						Baseline	Annual Target	Variance from Annual Target
					Target	Actual	Target	Actual	Target	Actual	Target	Actual	Achievements	Challenges	Corrective Action	Score			
Transformation and Organisational Development\ Develop entrepreneurial and intellectual capability\ Skills Development	M 8 0 6	Number of targeted staff trained in various fields as per the WSP ytd	#	MDM_ DCorp Serv	30	29	50	152	80	229	101	0	No performance data captured	No performance data captured	No performance data captured	1	0	50	50
Transformation and Organisational Development\ Develop entrepreneurial and intellectual capability\ Skills Development	M 8 7 4	Percentage actual spent on implementing the workplace skills plan ytd	%	MDM_ DCorp Serv	25	20.41	50	67	75	67	100	0	No performance data captured	No performance data captured	No performance data captured	1	0	100	100

4.5 SDBIP – Planning and Development

The **Planning and Development** directorate achieved an overall score of **3.00** at the end of the financial year, reflecting a decline in performance as compared to the three previous quarter **1.52** at the end of the third quarter, **2.68** score in the second quarter and in the first quarter the score was **1.83** .

Overall, 67% (6/9) indicators achieved target 11% (1/9) were under target 22%(2/9) No or minimal progress made, 0%(0/9) not applicable for reporting

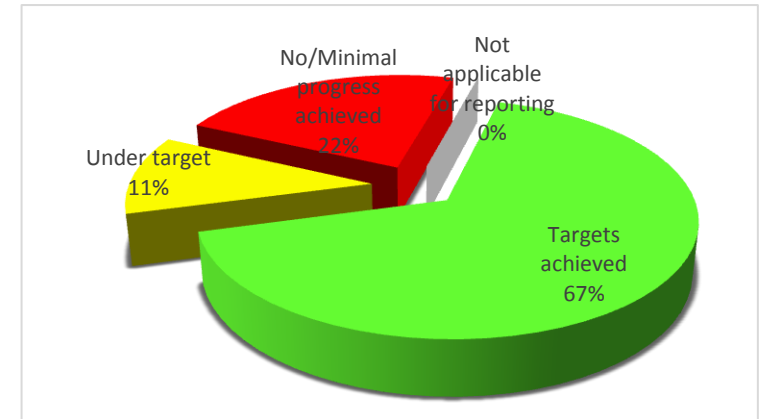
Some of the successes were as follows:

The directorate achieved the target 3 in the 4th quarter

- The demand management plan was submitted as planned.
- 68 SMME `s were supported through market exposure exceeding the target of 12
- 255 jobs were created through municipal initiative exceeding the target of 34
- The GIS framework was approved by council
- The SDF and land use management system `s Terms of reference was developed

Challenges were faced due to 77% budget that was spent, and only 23 jobs out 80 of the target of were created through SMME development

The detail is as per below:



SDBIP – PLANNING AND DEVELOPMENT – VOTE 030 – Key Performance Indicators

Hierarchy	ID	KPI	U O M	Owner	Sep 16		Dec 16		Mar 17		Jun 17						Baseline	Annual Target	Variance from Annual Target
					Target	Actual	Target	Actual	Target	Actual	Target	Actual	Achievements	Challenges	Corrective Action	Score			
Financial Viability\ Become Financially Viable\ Expenditure Management	M_808	Percentage of actual budget spent ytd	%	MDM_DPD	25	0	50	354.93	75	0	100	77	74% & 81% total spent 77%	Procurement processes not finalised	Provision of new budget and liaison that procurement processes be finalised	2.77	0	100	23
Financial Viability\	M_10	Demand manageme	#	MDM_DPD	N/A	0	N/A	1	N/A	N/A	1	1	1 demand management	None	No corrective	3	1	1	0

Hierarchy	ID	KPI	U O M	Owner	Sep 16		Dec 16		Mar 17		Jun 17						Baseline	Annual Target	Variance from Annual Target
					Target	Actual	Target	Actual	Target	Actual	Target	Actual	Achievements	Challenges	Corrective Action	Score			
Become Financially Viable\ Supply chain management	47	nt plan developed and submitted to Budget and Treasury YTD											plan developed		action required				
Local Economic Development\ Grow the economy\ Local Economic Development	M_11 80	Number of SSME's supported ytd	#	MDM_ DPD	3	3	6	6	9	9	12	68	68 SMMEs were supported through Market exposure	None	No corrective action required	5	20	4	-64
Local Economic Development\ Grow the economy\ Local Economic Development	M_11 81	Number of jobs created through SMME's support initiatives ytd	#	MDM_ DPD	20	0	40	6	60	50	80	23	A total of 23 jobs were created through SMME Development	Delay in the submission of the list from SMMEs	Follow to be made	1.29	0	80	57
Local Economic Development\ Grow the economy\ Local Economic Development	M_66 7	Number of long term jobs created through municipal initiatives YTD	#	MDM_ DPD	34	0	34	0	34	0	34	255	255 jobs were created through Municipal Initiative for May month and as for there was no additional job created	None	No corrective action required	5	522	34	-221

Hierarchy	ID	KPI	U O M	Owner	Sep 16		Dec 16		Mar 17		Jun 17						Baseline	Annual Target	Variance from Annual Target
					Target	Actual	Target	Actual	Target	Actual	Target	Actual	Achievements	Challenges	Corrective Action	Score			
Local Economic Development\ Grow the economy\ Local Economic Development	M_668	Number of jobs created through EPWP initiatives ytd	#	MDM_DPD	26	0	26	0	200	55	300	310	For the month of June only 56 jobs were added to make 310 jobs created through boreholes initiative	Delay in payments	Submission in time	3.03	0	300	-10
Spatial Rationale\ Plan for the future\ GIS	M_2058	Percentage of progress with the development of Web GIS ytd	%	MDM_DPD	N/A	5	50	0	70	5	100	5	GIS practitioners developed terms of reference (TOR) for Web GIS application	Procurement of services was not undertaken by BTO and funding was withdrawn during adjustment budget	Avail fund in the next financial year	1.05	0	100	95
Spatial Rationale\ Plan for the future\ GIS	M_2067	GIS framework reviewed and approved by council ytd	#	MDM_DPD	1	1	1	1	1	1	1	1	Framework done pending approval by council	None	The draft GIS framework is being circulated for comments enroute to council	3	0	1	0

Hierarchy	ID	KPI	U O M	Owner	Sep 16		Dec 16		Mar 17		Jun 17						Baseline	Annual Target	Variance from Annual Target
					Target	Actual	Target	Actual	Target	Actual	Target	Actual	Achievements	Challenges	Corrective Action	Score			
Spatial Rationale\ Plan for the future\ Spatial Planning	M_2194	SDF & land use management system developed & approved in line with the SPLUMA ytd	#	MDM_DPD	N/A	5	1	0	1	0	1	1	TOR completed and submission made to SCM	Delay in SCM	Follow-up with SCM	3	1	1	0

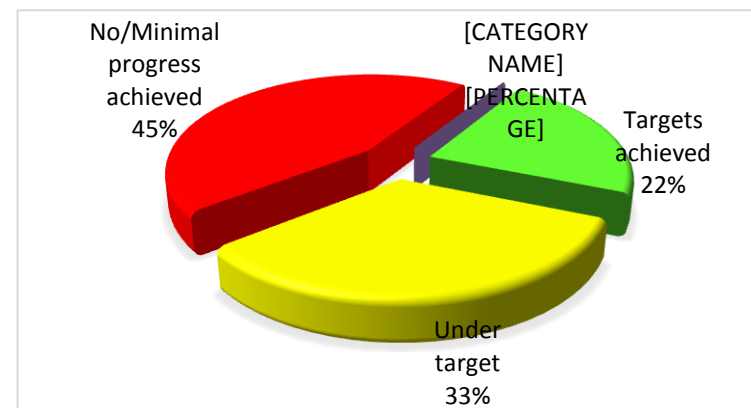
4.6 SDBIP – Engineering Services

The **Engineering Services** Directorate achieved an overall score of **2.25** at the end of the financial year, this is an increase in performance as compared to a score of **1.18** at the end of the third quarter, reflecting a decrease against the second quarter performance of **2.81**, and again an increase from the first quarter result of **1.70**.

Overall, 22% (2/9) indicators achieved target 33% (3/9) was under target 45% (4/9) No or minimal progress made, 0% (0/9) Not applicable

Some of the successes were as follows:

- ▶ The directorate achieved target in the second quarter
- ▶ All 12 MIG reports were submitted to CoGHSTA as per legislative requirements.
- ▶ 333 jobs were created, exceeding the target of 400 within the financial year



Challenges were faced due to 82.80% of the Regional Infrastructure grant that was spent. 108% budget has been spent on MIG exceeding the target of 100% resulting in overspending. Only 333 jobs were created out of the target of 350. The municipal infrastructure investment plan is not yet in place. No ablution facilities were established as targeted. Only 1 out of 26 projects was completed.

The detail is below:

SDBIP – ENGINEERING SERVICES – VOTE 050, 064, 065 – Key Performance Indicators

Hierarchy	I D	KPI	U O M	Owner	Sep 16		Dec 16		Mar 17		Jun 17						Baseline	Annual Target	Variance from Annual Target
					Target	Actual	Target	Actual	Target	Actual	Target	Actual	Achievements	Challenges	Corrective Action	Score			
Financial Viability\ Become Financially Viable\ Expenditure Management	M 1 0 0 2	Percentage of Regional Infrastructure Grant spent y.t.d	#	MDM_ DEng	N/A	0	N/A	0	50	0	100	82.80	percentage spent to date of RBIG out of 35 000 000 is 82.8% which totals to 29 000 000	Poor planning by the engineer resorting to delays in project phase completion and payment model	Payment model need to be changed	2.83	0	100	17.20

Hierarchy	I D	KPI	U O M	Owner	Sep 16		Dec 16		Mar 17		Jun 17						Baseline	Annual Target	Variance from Annual Target
					Target	Actual	Target	Actual	Target	Actual	Target	Actual	Achievements	Challenges	Corrective Action	Score			
Financial Viability\ Become Financially Viable\ Expenditure Management	M 2 2 5 6	Percentage of the budget actual spent related to the Directorate	%	MDM_ DEng	25	3.70	50	20.30	75	0	100	41.93	The budget for Engineering Services(R5,74 6,809.00),PMU(R467,481,789.0 0),Electrical Services(R1,24 9 221.00),Roads transport and electrical (R9,571,846.00) combined is (R484,049,665. 00) and the total expenditure as per expenditure report is R202,938,986.8 7),therefore R202,938,986.8 7/ R484,049,665* 100=41.93%			1.42	100	100	58.07
Financial Viability\ Become Financially Viable\ Expenditure Management	M 2 7 5	Number of MIG reports submitted to COGHSTA ytd	#	MDM_ DEng	3	3	6	6	9	9	12	12	12 reports have been submitted YTD	None	No corrective action required	3	11	12	0
Financial Viability\ Become Financially Viable\ Expenditure	M 7 9 1	Percentage spent on MIG allocation ytd	%	MDM_ DEng	25	5.31	50	9.80	75	9.80	100	108	108% was spend on MIG YTD	None	No corrective action required	2.96	32.12	100	0

Hierarchy	I D	KPI	U O M	Owner	Sep 16		Dec 16		Mar 17		Jun 17						Baseline	Annual Target	Variance from Annual Target
					Target	Actual	Target	Actual	Target	Actual	Target	Actual	Achievements	Challenges	Corrective Action	Score			
Management																			
Financial Viability\ Become Financially Viable\ Supply chain management	M 1 0 4 8	Demand management plan developed and submitted to Budget and Treasury ytd	#	MDM_ DEng	1	1	1	1	N/A	N/A	1	1	One demand management plan was submitted	None	No corrective action required	3	1	1	0
Local Economic Development\ Grow the economy\ Local Economic Development	M 1 6 8	Number of jobs created through implementation of municipal IDP and budget ytd	#	MDM_ DEng	N/A	333	150	333	250	N/A	350	333	333 jobs were created YTD	None	No corrective action required	2.95	0	350	17
Service Delivery\ Develop and maintain infrastructure\ Infrastructure Development	M 2 1 9 6	Development of the municipal infrastructure investment plan ytd	%	MDM_ DEng	N/A	N/A	N/A	N/A	N/A	N/A	1	0	The plan is not yet in place	The directorate has not budgeted for the implementation of the plan	To budget for the plan in future as per comments under achievements as the plan is not budgeted for as per attached departmental budget for this fy	1	0	1	1

Hierarchy	I D	KPI	U O M	Owner	Sep 16		Dec 16		Mar 17		Jun 17						Baseline	Annual Target	Variance from Annual Target
					Target	Actual	Target	Actual	Target	Actual	Target	Actual	Achievements	Challenges	Corrective Action	Score			
Service Delivery\ Develop and maintain infrastructure\ Sanitation Infrastructure	M 2 1 9 7	Number of VIP ablution facilities for the provision of sanitation developed ytd	#	MDM_ DEng	250	0	500	0	750	0	1000	0	No ablution facilities were developed as per attached expenditure report indicating 0% expenditure			1	0	1000	1000
Service Delivery\ Develop and maintain infrastructure\ Water Infrastructure	M 2 1 9 8	Number of water projects completed towards the provision of water ytd	#	MDM_ DEng	N/A	19	10	19	20	N/A	26	1	MLM water reticulation and extensions is 100% as per attached report			1.04	0	26	25

4.7 SDBIP – Water and Sanitation Services

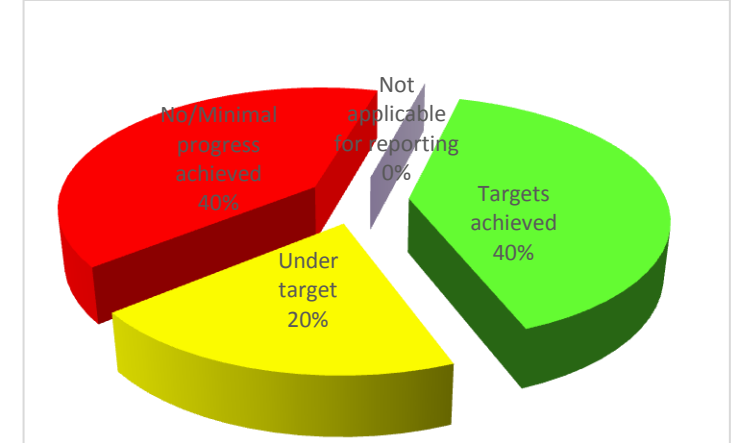
The **Water and Sanitation Services** directorate achieved an overall score of **2.33** at the end of the financial year reflecting an increase in performance as compared to the third quarter performance **2.26** and again reflecting a decrease from the second quarter performance of **3.07** as well as reflecting an increase from the first quarter result of **2.12**.

Overall 40% (4/10) indicators achieved target, 20% (2/10) were under target and 40% (4/10) had No or minimal progress made. 0% (0/10) Not applicable for reporting .

Some of the successes were as follows:

- ▶ The directorate achieved the target of 3 in the 2nd quarter
- ▶ The demand management plan was submitted as planned.
- ▶ The Customer Services Charter has been approved by council as per resolution 47/2016

- All initiatives to reduce water loss achieved target through the 56 projects that were all implemented.
- 236 villages were receiving water exceeding the target of 234



Challenges were faced with regard to the directorate budget spent, only R 529 182.97 was spent out of the budget of R631 191 908. The operation and maintenance allocation, an amount of R61 534.97 exceeding the target of R50 000.00 resulting in overspending. Only 51 water reservoirs were metered out of the target of 84. Only 3 reports related to the Water Service Development Plan out of the targeted 12 were submitted to management. The detail is as below.

SDBIP – WATER AND SANITATION SERVICES – VOTE 055 – Key Performance Indicators

Hierarchy	I D	KPI	U O M	Owner	Sep 16		Dec 16		Mar 17		Jun 17						Baseline	Annual Target	Variance from Annual Target
					Target	Actual	Target	Actual	Target	Actual	Target	Actual	Achievements	Challenges	Corrective Action	Score			
Financial Viability\ Become Financially Viable\ Expenditure Management	M-1007	Percentage of operation and maintenance allocation spent on water services	%	MDM_DWS	N/A	32.40	50	169.43	75	58.94	100	123.21	An amount of R61 534.97 out of operation and maintenance budget R50, 000,000 has been spent up to the end of September.	Poor conditions of the water services infrastructure	Finalization of the Master Plan	2.80	100	100	-23.21

Hierarchy	I D	KPI	U O M	Owner	Sep 16		Dec 16		Mar 17		Jun 17						Baseline	Annual Target	Variance from Annual Target
					Target	Actual	Target	Actual	Target	Actual	Target	Actual	Achievements	Challenges	Corrective Action	Score			
Financial Viability\ Become Financially Viable\ Expenditure Management	M 2 1 9 9	Percentage of the actual budget related to the Directorate	%	MDM_DWS	50	15	75	49.13	100	53.69	100	0	An amount of R529 182.97 out of R631, 191,908 has been spent to the end of February 2017.	Delayed payments and non-compliance to the Demand Management Plan	Compliance to the plan and debtors to be paid within 30 days	1	12	100	100
Financial Viability\ Become Financially Viable\ Supply chain management	M 1 0 4 9	Number of demand management plans related to Water Services developed and submitted to B&T	#	MDM_DWS	N/A	1	N/A	1	N/A	1	1	1	Demand management plan developed	Compliance to the plan	Recruitment plan has been developed	3	1	1	0
Service Delivery\ Develop and maintain infrastructure\ Operations	M 1 2 1 8	Number of functional water flow meters at reservoirs ytd	#	MDM_DWS	N/A	68	40	68	60	90	84	51	51 water reservoirs metered	Unaccounted water usage from the reservoirs that are not metered.	Requisitions to be generated for the installation of the remaining reservoirs	1.61	24	84	33
Service Delivery\ Develop and maintain infrastructure\ Operations	M 8 5 2	Customer Services Charter for water reviewed and approved by	#	MDM_WSOP	N/A	1	N/A	1	N/A	1	1	1	Customer Service Charter for Water Services has been approved by	None	None	3	1	1	0

Hierarchy	I D	KPI	U O M	Owner	Sep 16		Dec 16		Mar 17		Jun 17						Baseline	Annual Target	Variance from Annual Target
					Target	Actual	Target	Actual	Target	Actual	Target	Actual	Achievements	Challenges	Corrective Action	Score			
		management ytd											Council as per Council Resolution No 47/2016 On the 29 July						
Service Delivery\ Develop and maintain infrastructure\ Water Quality	M 1 2 3 2	Number of quarterly reports on the development of the WSDP submitted to Management ytd	#	MDM_ DWS	3	1	6	1	9	3	12	3	3 report on the development of the WSDP has been submitted to Management	None	None	1.25	12	12	9
Service Delivery\ Develop and maintain infrastructure\ Water Quality	M 2 2 0 0	Percentage of initiatives taken to reduce water loss ytd	%	MDM_ DWS	25	50	50	100	75	100	100	100	56 projects are being implemented for reduction of water losses and improvement of supply.	none	none	3	36.53	100	0
Service Delivery\ Provide Clean and safe water\ Water Quality	M 1 1 1 8	Number of villages provided with water ytd	#	MDM_ DWS	186	266	186	192	206	206	234	236	115 communities get water for 6 to 7 days a week, whereas 121 get water 3 to 5 days a week, and 116 get water for 2 days a week or less.	Inadequate of water resources due to population growth and vandalism of the water supply infrastructu re	Developme nt of ground water in order to meet the demand	3.01	0	234	-2

Hierarchy	I D	KPI	U O M	Owner	Sep 16		Dec 16		Mar 17		Jun 17						Baseline	Annual Target	Variance from Annual Target
					Target	Actual	Target	Actual	Target	Actual	Target	Actual	Achievements	Challenges	Corrective Action	Score			
Service Delivery\ Provide Clean and safe water\ Water Quality	M 1 2 2 3	Mega litres water of produced ytd	#	MDM_DWS	12696	9828.07	25392	14201.21	37812	23916.54	50370	44001.20	44 001.20ML of water has been produced year to date	None	None	2.87	22843.23	50370	6368.80
Service Delivery\ Provide Clean and safe water\ Water Quality	M 1 2 2 4	Mega Litres of waste water treated ytd	#	MDM_DWS	3063.60	406.97	6127.20	649.61	9124.20	1190.61	12192	2934.90	2934.90 Mega litres of wastewater treated to date.	Poor condition of the wastewater plant.	Refurbishment of wastewater plant	1.24	10855.96	12192	9257.10

4.8 SDBIP – Community Services

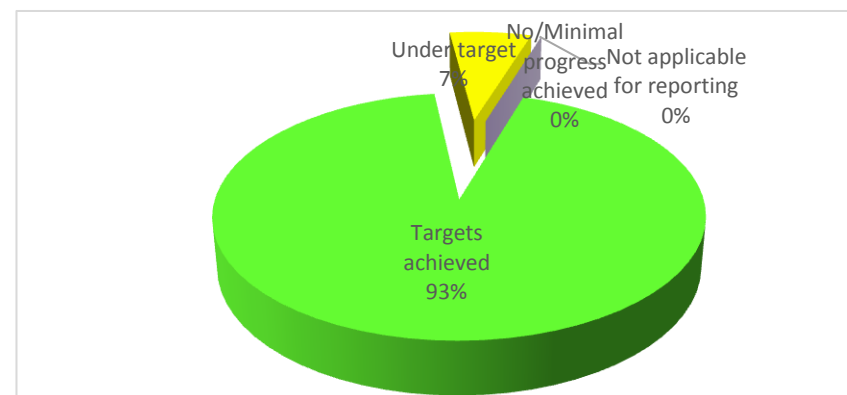
The **Community Services** Directorate achieved an overall score of **3.29** at the end of the financial year, a decrease in performance as compared to the third quarter performance of **4.11**, it is a decline as compared to the second quarter performance of **4.10**, again reflecting a decrease from first quarter result of **3.39**. The directorate has been consistent in achieving target.

Overall, 93% (14/15) achieved target, 7% (1/15) under target 0% (0/15) had No or minimal progress made 0% (0/15) Not applicable for reporting. Some of the successes were as follows:

Some of the successes were as follows:

- The directorate achieved target of 3 in all 4 quarters
- 14 Indicators Achieved target

Challenges were faced with regard to overspending the directorate budget, 104% of the directorate budget was spent exceeding the target of 100%
The detail is below:



SDBIP – COMMUNITY SERVICES – VOTE 0 060, 070, 075 – Key Performance Indicators

Hierarchy	I D	KPI	U O M	Owner	Sep 16		Dec 16		Mar 17		Jun 17						Baseline	Annual Target	Variance from Annual Target
					Target	Actual	Target	Actual	Target	Actual	Target	Actual	Achievements	Challenges	Corrective Action	Score			

Hierarchy	I D	KPI	U O M	Owner	Sep 16		Dec 16		Mar 17		Jun 17						Baseline	Annual Target	Variance from Annual Target
					Target	Actual	Target	Actual	Target	Actual	Target	Actual	Achievements	Challenges	Corrective Action	Score			
Financial Viability\ Become Financially Viable\ Expenditure Management	M 2 2 5 5	Percentage of actual budget spent ytd	%	MDM_ DCom Serv	25	342	50	524.88	75	524.88	100	104	Expenditure on Community Services is at 5,137,564.00 out of a budget of 3,966,635.00; Disaster Management spent 12,387,082.00 out of a budget of 18,359,010.00; Health & Envir spent 18,129,612.00 out of a budget of 17,867,519.00; Fire Services spent 51,719,674.00 out of a budget of 43,704,904.00. The total budget spent (87373932/83898 068) is at 104.14% (variance - 3,475,864)	Still waiting for the expenditure report for June 2017	No corrective action required	2.98	100	100	-4
Financial Viability\ Become Financially Viable\ Supply chain management	M 1 0 5 0	Demand management plan developed and submitted to Budget and Treasury ytd	#	MDM_ DCom Serv	N/A	1	N/A	1	N/A	1	1	1	1 Demand Management Plan was submitted to Budget & Treasury.	None	No corrective action required	3	1	1	0

Hierarchy	I D	KPI	U O M	Owner	Sep 16		Dec 16		Mar 17		Jun 17						Baseline	Annual Target	Variance from Annual Target
					Target	Actual	Target	Actual	Target	Actual	Target	Actual	Achievements	Challenges	Corrective Action	Score			
Good Governance and Public Participation\ Democratic and accountable organisation\ Administration	M 2 0 2	Percentage of food safety meeting Resolutions implemented ytd	%	MDM_ DCom Serv	100	0	100	100	100	100	100	100	1 District food control \$ safety coordinators meeting was held and three (3) resolution were taken and implemented.	None	To hold meeting as scheduled	3	100	100	0

Hierarchy	I D	KPI	U O M	Owner	Sep 16		Dec 16		Mar 17		Jun 17						Baseline	Annual Target	Variance from Annual Target
					Target	Actual	Target	Actual	Target	Actual	Target	Actual	Achievements	Challenges	Corrective Action	Score			
Service Delivery\ Develop and maintain infrastructure\ Environment and Waste management	M - 2 2 1 0	Number of Air quality management projects implemented ytd	#	MDM_ DCom Serv	3	100	6	100	9	100	12	15	Communities were encouraged to plant more of green trees as a way of cleaning the air from carbons. Two campaigns were held, abor week celebration and distribution of indigenous trees to 21 schools all around the district, and also District biosphere open day and tree planting at Maruleng were supported. Biodiversity day was conducted in Sedawa and World Environment day was done in Selwane.	None	No corrective action required	3.25	1	12	-3
Service Delivery\ Effective coordination of public transport systems\ Public Transportation	M - 1 3 3 1	Number of Community Safety Forums (CSFs) coordinated	#	MDM_ DCom Serv	1	2	2	4	3	7	4	9	1.Two CSF Conducted on the 19/08/2016 & 13/09/2016 2.Supported Rural Safety meeting 08/11/2017 3. Special Taxi meeting GLM 09/11/2016 '	None	No corrective action required	5	4	4	-5

Hierarchy	I D	KPI	U O M	Owner	Sep 16		Dec 16		Mar 17		Jun 17						Baseline	Annual Target	Variance from Annual Target
					Target	Actual	Target	Actual	Target	Actual	Target	Actual	Achievements	Challenges	Corrective Action	Score			
													4.Prov CSF at Polokwane 13/12/2016. 5 CSF Meeting Polokwane 31/01/2017 6.08/03/2017 Prov CSF meeting at Country Lodge. 7.29/03/2017 CSF Justice Equality , Exinophabian attack Meeting at Country Lodge. 8. 13/05/2017 Launching of District CSF at Giyani Cluster Office. 9. GTM CSF Collegium 31/05/2017						
Service Delivery\ Effective coordination of public transport systems\ Public Transportation	M - 2 2 0 1	Percentage of Community Safety Forum (CSF) resolutions implemented ytd	%	MDM_ DCom Serv	100	100	100	100	100	100	100	100	From 01 July 2017 to 30 June 2017, there were only eight (8) resolutions including the re - establishment of District structures (ie CSFs); and all were implemented.	None	No corrective action required	3	1	100	0

Hierarchy	I D	KPI	U O M	Owner	Sep 16		Dec 16		Mar 17		Jun 17						Baseline	Annual Target	Variance from Annual Target
					Target	Actual	Target	Actual	Target	Actual	Target	Actual	Achievements	Challenges	Corrective Action	Score			
Service Delivery\ Improve Community well-being\ Environmental and Waste Management	M 2 2 0 4	Percentage of Environmental Impact Assessment on new developments (EIA) conducted	%	MDM_ DCom Serv	100	0	100	100	100	100	100	100	One EIA was done on Palabora Copper (Pty) Limited proposes to implement the Smelter Retrofit Project at its existing mine, smelter and refinery complex.	None	No corrective action required	3	100	100	0
Service Delivery\ Improve Community well-being\ Fire Services	M 2 2 1 1	Number of fire awareness sessions conducted in schools ytd	#	MDM_ DCom Serv	5	8	10	11	15	13	20	29	29 School Awareness sessions were conducted from July 2016 to June 2017	None	No corrective action required	4.45	26	20	-9
Service Delivery\ Improve Community well-being\ Municipal Health	M 2 2 0 5	Number of water samples taken for laboratory analysis.	#	MDM_ DCom Serv	5	14	10	38	15	196	20	196	21 water samples were taken for laboratory analysis, 10 are still pending, 10 were complaint and 01 was our own initiative. This brings the total number of water samples taken from July 2016 to June 2017 to 196	Delay in the processing of samples by NHLS.	MDMD Applied for credit agreement from NHLS so that the process can be accelerated .	5	38	20	-176

Hierarchy	I D	KPI	U O M	Owner	Sep 16		Dec 16		Mar 17		Jun 17						Baseline	Annual Target	Variance from Annual Target
					Target	Actual	Target	Actual	Target	Actual	Target	Actual	Achievements	Challenges	Corrective Action	Score			
Service Delivery\ Improve Community well-being\ Municipal Health	M - 2 2 0 6	Number of food samples taken for laboratory analysis.	#	MDM_ DCom Serv	1	0	2	11	3	42	4	5	05 Food samples were taken for bacteriological analysis, 02 were complaint and 03 are still pending	Lack of sampling apparatus and equipments	Budget now approved with effect from July and equipments will be bought	3.25	7	4	-1
Service Delivery\ Improve Community well-being\ Municipal Health	M - 2 2 0 7	Number of inspections conducted in water purification plants	#	MDM_ DCom Serv	5	5	10	21	15	36	20	36	14 inspections were conducted on water purification plants; this brings the total number of inspections to 36 as from July 2016 to May 2017.	Shortage of staff	Submission has been made to human resource Department for the provision of personnel.	5	19	20	-16
Service Delivery\ Improve Community well-being\ Municipal Health	M - 2 2 0 8	Number of inspections conducted in sewage treatment plants.	#	MDM_ DCom Serv	5	5	10	10	15	54	20	64	10 inspections were conducted at sewage plants around the District; and this brings the total number of inspections to 64 as from July 2016 to June 2017. The set target is far exceeded because some of the inspections were done as and when complaints were received	Shortage staff	Submission has been made to HR for additional staffing.	5	16	20	-44

Hierarchy	I D	KPI	U O M	Owner	Sep 16		Dec 16		Mar 17		Jun 17						Baseline	Annual Target	Variance from Annual Target
					Target	Actual	Target	Actual	Target	Actual	Target	Actual	Achievements	Challenges	Corrective Action	Score			
													from community stakeholders, without following the planned schedule.						
Service Delivery\ Improve Community well-being\ Municipal Health	M - 2 2 0 9	Number of health and hygiene workshops conducted ytd	#	MDM_ DCom Serv	1	3	2	16	3	38	4	38	No session was held	Lack of promotional materials	To advocate from District	5	3	4	-34
Service Delivery\ Improve Community well-being\ Sport, Arts and Culture	M - 1 2 7 0	Number of sport activities coordinated ytd	#	MDM_ DCom Serv	3	21	6	35	9	46	12	66	8 activities supported and coordinated in June 2017. This brings the total number of activities supported and coordinated from July 2016 to June 2017 to 58.	None	No corrective action required	5	14	12	-54
Service Delivery\ Improve Community well-being\ Sport, Arts and Culture	M - 3 5 1	Number of Arts and Culture, MRM, Heritage and Library activities supported ytd	#	MDM_ DCom Serv	1	10	2	16	3	20	4	25	No activity supported in June. 25 activities supported from July 2016 to June 2017.	None	No corrective action required	5	4	4	-21

4.9 SDBIP Project Implementation

Project implementation is classified as Infrastructure projects, Capital projects or Processes. At the end of the year, project implementation was overall below target

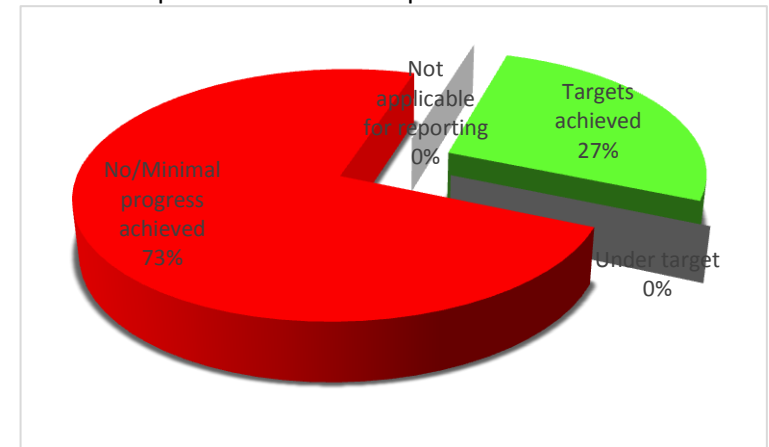
4.9.1 Infrastructure Projects

The implementation of infrastructure projects with capital budget allocations received an overall score of **1.79** at the end of the financial year, this is a decrease in performance as compared to the score of **2.07** at the end of the third quarter, again a decrease in performance as compared to the second quarter performance of **2.34** and reflecting a decline as compared to the first quarter result of **1.93** that achieved target.

Overall 27% (4/15) infrastructure projects achieved target, 0% (0/15) Under target 73% (11/15) No or minimal progress made 0%(0/15) not applicable for reporting

Some of the successes were as follows:

- Only 4 projects achieved target.
- The Jopie Mawa Ramotshinyadi bulk line reticulation first phase has been completed.
- Thabina Regional water Scheme, water reticulation and cost recovery was at 100%
- Water reticulation in Maruleng Local Municipality was completed
- The Nkowankowa Sewerage Plant achieved a target of 61% exceeding the annual target of 60%



The detail scorecard follows.

Infrastructure Projects

Hierarchy	I D	Projects	O w n e r	Annual Target	Sep 16			Dec 16			Mar 17			Jun 17								
					Activity	% Targeted Progress	% Actual Progre ss	Activity	% Target ed Progre ss	% Actual Progre ss	Activity	% Targeted Progress	% Actual Progre ss	Activity	% Targeted Progress	% Actual Progre ss	Achievemen ts	Challenges	Corrective Action	Score	YTD Budget	Annual Budget
Engineering Services Directorate\ Service Delivery\ Develop and maintain infrastructure\ Sanitation Infrastructure	C P W - 1 8	Mopani Rural households sanitation phase	M D M - D E n g	100	Constr uction_ (Benefi ciaries identifi cation, Pit dig ging , Pit lin ing, Deliver y of ma terials to site)	25	0	Constr uction_ (Benefi ciaries identifi cation, Pit dig ging , Pit lin ing, Deliver y of ma terials to site, Castin g of sla bs, buildin g Top structu res, Happy letters)	70	0	Compl etion_ (Benefi ciaries identifi cation, Pit dig ging , Pit lin ing, Deliver y of ma terials to site, Castin g of sla bs, buildin g Top structu res, Happy letters)	100	0	Compl etion_ (Benefi ciaries identifi cation, Pit dig ging , Pit lin ing, Deliver y of ma terials to site, Castin g of sla bs, buildin g Top structu res, Happy letters)	100	0	No Perfo mance data was captured	No Perfo mance data was captured	No Perfo mance data was captured	1	8700000	8700000
Engineering Services Directorate\ Service Delivery\ Develop and maintain infrastructure\ Sanitation Infrastructure	C P W - 0 2	Kampers rus (WWTW and Reticulation)Sewage Plant	M D M - D E n g	100	Prelimi nary and General; Site Clear ance, Earthw orks - Pipe Trench es, Beddin	30	92	Prelimi nary and General; Site Clear ance, Earthw orks - Pipe Trench es, Beddin	45	92	Prelimi nary and General; Site Clear ance, Earthw orks - Pipe Trench es, Beddin	60	98	Prelimi nary and General; Site Clear ance, Earthw orks - Pipe Trench es, Beddin	100	98	Rust pump, electrical and mechanical works on progress. - eskom connectio n to be effected and 98%	Electrific ation of system is required, the contracto r applied late for eskom connecti ons	Contract or put on penalties for late completi on of the project	2.98	15640527	15640527

Hierarchy	ID	Projects	Owner	Annual Target	Sep 16			Dec 16			Mar 17			Jun 17								
					Activity	% Targeted Progress	% Actual Progress	Activity	% Targeted Progress	% Actual Progress	Activity	% Targeted Progress	% Actual Progress	Activity	% Targeted Progress	% Actual Progress	Achievements	Challenges	Corrective Action	Score	YTD Budget	Annual Budget
					g - Pipes, Sewers Pipes			g - Pipes, Sewers Pipes			g - Pipes, Sewers Pipes			g - Pipes, Sewers Pipes			of scope is completed					
Engineering Services Directorate\ Service Delivery\ Develop and maintain infrastructure\ Water Infrastructure	CPW - 19	Mametja Sekororo regional Bulk water scheme	MDM - D E n g	100	Construction of 15ML concrete reservoir at The Oaks, construction of pipeline (1.64 6km) from the treatment works to the reservoir and construction of pipeline from the reservoir to join the mainline to Willow	15	0	Construction of 15ML concrete reservoir at The Oaks, construction of pipeline (1.64 6km) from the treatment works to the reservoir and construction of pipeline from the reservoir to join the mainline to Willow	45	64	Construction of 15ML concrete reservoir at The Oaks, construction of pipeline (1.64 6km) from the treatment works to the reservoir and construction of pipeline from the reservoir to join the mainline to Willow	75	86	Construction of 15ML concrete reservoir at The Oaks, construction of pipeline (1.64 6km) from the treatment works to the reservoir and construction of pipeline from the reservoir to join the mainline to Willow	100	86	project terminated due to non performance by the contractor	non performance by the contractor resulted to terminate the contract	appointment of another contractor should urgently be resolved to avoid works to be deteriorated on site	2.86	4000000	4000000

Hierarchy	I D	Projects	O w n e r	Annual Target	Sep 16			Dec 16			Mar 17			Jun 17									
					Activity	% Targeted Progress	% Actual Progre ss	Activity	% Target ed Progre ss	% Actual Progre ss	Activity	% Targeted Progress	% Actual Progre ss	Activity	% Targeted Progress	% Actual Progre ss	Achievemen ts	Challenges	Corrective Action	Score	YTD Budget	Annual Budget	
					s of 1km.			s of 1km.			s of 1km.			s of 1km.									
Engineering Services Directorate\ Service Delivery\ Develop and maintain infrastructure\ Water Infrastructure	C P W - 1 3	Borehole Develop ment	M D M - D W S	100	Drilling of borehol es and water pipelin es reticula tion	15	0	Drilling of borehol es and water pipelin es reticula tion	45	0	Drilling of borehol es and water pipelin es reticula tion	75	80	Drilling of borehol es and water pipelin es reticula tion	100	0	No Performa nce data was captured	No Performa nce data was captured	No Performa nce data was captured	1	122650000	122650000	
Engineering Services Directorate\ Service Delivery\ Develop and maintain infrastructure\ Water Infrastructure	C P W - 1 4	Jopie- Mawa (Ramots hinyadi) Bulk Line and Reticulati on	M D M - D E n g	100	Excava tion, Compa ction, Laying of pipes, installa tion on valves and chamb ers, erf	15	0	Excava tion, Compa ction, Laying of pipes, installa tion on valves and chamb ers, erf	50	0	Excava tion, Compa ction, Laying of pipes, installa tion on valves and chamb ers, erf	75	0	Pipe Testing , Finishi ng off the works, Site De- establi shment	100	100	First phase of the scope is complete d.	Project on practical completi on	No correctiv e action required	3	36739562	36739562	

Hierarchy	I D	Projects	O w n e r	Annual Target	Sep 16			Dec 16			Mar 17			Jun 17								
					Activity	% Targeted Progress	% Actual Progre ss	Activity	% Target ed Progre ss	% Actual Progre ss	Activity	% Targeted Progress	% Actual Progre ss	Activity	% Targeted Progress	% Actual Progre ss	Achievemen ts	Challenges	Corrective Action	Score	YTD Budget	Annual Budget
					connec tion, installa tion of stand pipes, Backfill ing, testing.			connec tion, installa tion of stand pipes, Backfill ing, testing.			connec tion, installa tion of stand pipes, Backfill ing, testing.											
Engineering Services Directorate\ Service Delivery\ Develop and maintain infrastructure\ Water Infrastructure	C P W — 1 6	Ba- Phalabor wa upgradin g Water Reticulati on and Extensio ns of phase 1- phase 2a&2b	M D M — E n g	100	Excava tion, Compa ction, Laying of pipes, installa tion on valves and chamb ers, erf connec tion, installa tion of stand pipes, Backfill ing, testing.	15	0	Excava tion, Compa ction, Laying of pipes, installa tion on valves and chamb ers, erf connec tion, installa tion of stand pipes, Backfill ing, testing.	50	95	Excava tion, Compa ction, Laying of pipes, installa tion on valves and chamb ers, erf connec tion, installa tion of stand pipes, Backfill ing, testing.	75	98	Pipe Testing , Finishi ng off the works, Site De- establi shment	100	98	• Construct ion of 44.6km pipeline • Refurbish ment of steel & concrete reservoir s. • Yard connectio ns metered stand pipes X 1450 • Fire hydrants X 36 • Gate valves X 98 • Testing &	None	No correctiv e action required	2.98	26966406	26966406

Hierarchy	I D	Projects	O w n e r	Annual Target	Sep 16			Dec 16			Mar 17			Jun 17									
					Activity	% Targeted Progress	% Actual Progre ss	Activity	% Target ed Progre ss	% Actual Progre ss	Activity	% Targeted Progress	% Actual Progre ss	Activity	% Targeted Progress	% Actual Progre ss	Achievemen ts	Challenges	Corrective Action	Score	YTD Budget	Annual Budget	
																	commissi oning						
Engineering Services Directorate\ Service Delivery\ Develop and maintain infrastructure\ Water Infrastructure	C P W - 2 0	Thabina Regional Water Scheme, water reticulatio n and cost recovery	M D M - D E N g	100	Project year planne d scope comple tion (Site establi shment , Site clearan ce and setting up, Excava tions, Pipe laying, Drilling of borehol es, Electrifi cation of borehol es	25	0	Project year planne d scope comple tion (Site establi shment , Site clearan ce and setting up, Excava tions, Pipe laying, Drilling of borehol es, Electrifi cation of borehol es	50	78	Project year planne d scope comple tion (Site establi shment , Site clearan ce and setting up, Excava tions, Pipe laying, Drilling of borehol es, Electrifi cation of boreho les	75	98	Project year planne d scope comple tion (Site establi shment , Site clearan ce and setting up, Excava tions, Pipe laying, Drilling of borehol es, Electrifi cation of borehol es	100	100	Uplands Village - Construct ion of 17.0km water reticulatio n with pipe sizes varying from 63mm diameter to 160mm diameter. (100%) - Construct ion of 980yard connectio n standpip es(100%) - Installatio n of 980yard	Communi ty refuse the contracto r to handover the project due to source	MDM Sec 80 to intevene	3	13382619	13382619	

Hierarchy	I D	Projects	O w n e r	Annual Target	Sep 16			Dec 16			Mar 17			Jun 17									
					Activity	% Targeted Progress	% Actual Progre ss	Activity	% Target ed Progre ss	% Actual Progre ss	Activity	% Targeted Progress	% Actual Progre ss	Activity	% Targeted Progress	% Actual Progre ss	Achievemen ts	Challenges	Corrective Action	Score	YTD Budget	Annual Budget	
																	flow meters (100%) •Moime Village - Construct ion of39.00 km water reticulatio n with pipe sizes varying from 63mm diameter to160mm						
Engineering Services Directorate\ Service Delivery\ Develop and maintain infrastructure\ Water Infrastructure	C P W - 0 4	Water Reticulati on in MLM	M D M - D E n g	100	Site Establi shment , Excava tion and Beddin g	15	94	Trench Excava tion, Beddin g, Pipe Laying and Backfill ing	40	94	Trench Excava tion, Beddin g, Pipe Laying and Backfill ing	75	94	Trench Excava tion, Beddin g, Pipe Laying, Backfill ing and Testing	100	100	Complete d and projec t is on defect liability period	None	No correctiv e action required	3	30778177	30778177	

Hierarchy	ID	Projects	Owner	Annual Target	Sep 16			Dec 16			Mar 17			Jun 17								
					Activity	% Targeted Progress	% Actual Progress	Activity	% Targeted Progress	% Actual Progress	Activity	% Targeted Progress	% Actual Progress	Activity	% Targeted Progress	% Actual Progress	Achievements	Challenges	Corrective Action	Score	YTD Budget	Annual Budget
Engineering Services Directorate\ Service Delivery\ Develop and maintain infrastructure\ Water Infrastructure	CPW-11	Tours Bulk Water Treatment	MDM - D E n g	100	Site Establishment , Excavation and Bedding	15	54	Excavation, Compaction, Laying of pipes, installation on valves and chambers ,erf connection ,installation of stand pipes, Backfilling ,testing .	50	68	Excavation ,Compaction ,Laying of pipes ,installation on valves and chambers ,erf connection ,installation of stand pipes ,Backfilling ,testing .	70	70	Excavation, Compaction ,Laying of pipes , installation on valves and chambers ,erf connection ,installation of stand pipes, Backfilling ,testing ,	100	70	Floculation Channels 91.80%, Clarifiers 96.31%, Filters and Chemical Building 56.51%, Clear Water Tanks 94.43, Pump Station 90%, Sludge Dam 100%, Ancillaries 87.91% and Mechanical and Elec	Slow progress on site	Contract or put on terms	2.70	30463765	30463765
Engineering Services Directorate\ Service Delivery\ Develop and maintain infrastructure\ Water Infrastructure	CPW-09	Nkowankowa Sewerage Plant	MDM - D E n g	60	Submission of project to SCM, for advertisement and appoint	N/A	N/A	Site handover, Earthworks for the WWTW	N/A	N/A	Trackling filter-Inlet and outlet Pipelaying and Encasing	30	21	Trackling filter-Inlet and outlet Pipelaying and Encasing	60	61	Site establishment (100%) , Trickling filter (14%),Ab lution block & Kitchen	None	No corrective action required	3.02	6000000	6000000

Hierarchy	I D	Projects	O w n e r	Annual Target	Sep 16			Dec 16			Mar 17			Jun 17									
					Activity	% Targeted Progress	% Actual Progre ss	Activity	% Target ed Progre ss	% Actual Progre ss	Activity	% Targeted Progress	% Actual Progre ss	Activity	% Targeted Progress	% Actual Progre ss	Achievemen ts	Challenges	Corrective Action	Score	YTD Budget	Annual Budget	
					ment of project consult ant						Constr uction of Ablutio n block & Kitche n Constr uction of a Settlin g Tank Inlet worksC onstruc tion of 6 sludge drying bedsC onstruc tion of Chlorin e Contac t Chann elLabor atory Equip ment & Refurbi shment of the laborat ory			Constr uction of Ablutio n block & Kitchen Constr uction of a Settling Tank Inlet worksC onstruc tion of 6 sludge drying bedsC onstruc tion of Chlorin e Contac t Chann elLabor atory Equip ment & Refurbi shment of the laborat ory			(59%), Sludge drying beds(25 %)						

Hierarchy	I D	Projects	O w n e r	Annual Target	Sep 16			Dec 16			Mar 17			Jun 17									
					Activity	% Targeted Progress	% Actual Progre ss	Activity	% Target ed Progre ss	% Actual Progre ss	Activity	% Targeted Progress	% Actual Progre ss	Activity	% Targeted Progress	% Actual Progre ss	Achievemen ts	Challenges	Corrective Action	Score	YTD Budget	Annual Budget	
Engineering Services Directorate\ Service Delivery\ Develop and maintain infrastructure\ Water Infrastructure	C P W - 1 7	Sekgose ground water development scheme	M D M - D E n g	100	Trench Excava tion, Beddin g, Pipe Lay ing and Back filling	15	0	Trench Excava tion, Beddin g, Pipe Lay ing and Back filling	45	0	Trench Excava tion, Beddin g, Pipe Lay ing and Back filling	75	0	Trench Excava tion, Beddin g, Pipe Lay ing and Back filling	100	0	No Performa nce data was captured	No Performa nce data was captured	No Performa nce data was captured	1	5000000	5000000	
Engineering Services Directorate\ Service Delivery\ Develop and maintain infrastructure\ Water Infrastructure	C P W - 0 3	Hoedspruit Bulk Water Supply	M D M - D E n g	100	Trench Excava tion, Beddin g, Pipe lay ing, Wedin g,Blanket and Fill; Concrete Works-Air and Scour valves	25	0	Trench Excava tion, Beddin g, Pipe lay ing, Wedin g,Blanket and Fill; Concrete Works-Air and Scour valves	50	0	Trench Excava tion, Beddin g, Pipe lay ing, Wedin g,Blanket and Fill; Concrete Works-Air and Scour valves	75	0	Pipe Testing , Finishi ng off the works, Site De- establi shment	100	0	PMU recom mended that the engineer be terminati on due to non submissi on of DDR, Drawing and Draft Tender document for the treatment plant	PMU recom mended that the engineer be terminati on due to non submissi on of DDR, Drawing and Draft Tender document for the treatment plant	PMU recom mended that the engineer be terminati on due to non submissi on of DDR, Drawing and Draft Tender document for the treatment plant	1	40915947	40915947	
Engineering Services Directorate\ Service Delivery\ Develop and maintain infrastructure\	C P W - 1 0	Selwane Water Scheme	M D M - D E n g	100	Trench Excava tion, Beddin g, Pipe lay ing, Weedi ng,	15	0	Trench Excava tion, Beddin g, Pipe lay ing, Weedi ng,	30	30	Trench Excava tion, Beddin g, Pipe lay ing, Weedi ng,	70	30	Pipe Testing , Finishi ng off the works, Site	100	72	excavatio n of trenches/ bedding of pipes and pipe laying and 30%	Cashflow challenge s due to non payment by MDM	contracto rs were requeste d to submit recovery plans	2.72	84575851	84575851	

Hierarchy	I D	Projects	O w n e r	Annual Target	Sep 16			Dec 16			Mar 17			Jun 17								
					Activity	% Targeted Progress	% Actual Progre ss	Activity	% Target ed Progre ss	% Actual Progre ss	Activity	% Targeted Progress	% Actual Progre ss	Activity	% Targeted Progress	% Actual Progre ss	Achievemen ts	Challenges	Corrective Action	Score	YTD Budget	Annual Budget
Water Infrastructure					Blanket and Fill; Concre te Works- Air and Scour valves			Blanket and Fill; Concre te Works- Air and Scour valves			Blanke t and Fill; Concre te Works- Air and Scour valves			De- establi shment			of scope is complete d					

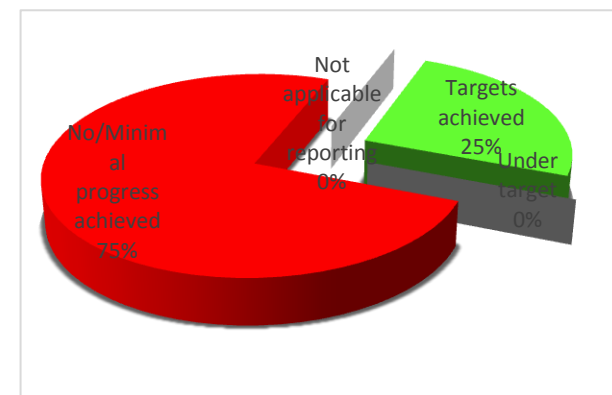
4.9.2 Capital Projects

The implementation of projects with capital budget allocations received an overall score of **1.31** at the end of the of the financial year, declining in performance as compared to the second quarter score of **1.53**, to the second quarter performance of **2.01** and reflecting a decline as compared to the first quarter result of **2.22**

Over all 25% (1/4) achieved target 0% (0/4) under target, 75% (3/4) No/ Minimal progress
0% (0/4) not applicable for reporting

Following is the detail performance on Capital project implementation with budget after budget adjustment.

Challenges were faced by Community services, in completion of projects, only submissions were done Supply chain



Capital Project Implementation Scorecard

Hierarchy	I D	Projects	Owner	Annu l Target	Sep 16			Dec 16			Mar 17			Jun 17							
					Activity	% Target ed Progre ss	% Actual Progre ss	Activit y	% Target ed Progre ss	% Actu al Prog ress	Activity	% Target ed Progre ss	% Actu al Prog ress	Activity	% Target ed Progre ss	% Actual Progress	Achievements	Challenges	Corrective Action	Score	Annual Budget
Community Services Directorate\ Service Delivery\ Improve Community well-being\ Fire Services	C I t e m _ 0 4	Provision of Contained sleeping facilities	MDM_ DCom Serv	100	Develo pment of specific ations	5	25	Adve rtise ment of the tender	10	25	Procu reme nt of the contai nerise d sleepi ng faciliti es	15	25	Procu reme nt of the contai nerise d sleepi n faciliti es	100	100	Tender evaluation completed	Delay in the processing of specificatio ns for tendering process	Appointme nt of service providers	3	650000
Community Services Directorate\ Service Delivery\ Improve Community well-being\ Fire Services	C I t e m _ 0 5	Upgradin g of the fire station	MDM_ DCom Serv	100	Not applica ble this quarter	N/A	N/A	Adve rtise, appoi nt and procure	25	0	Procu re	75	0	Procu re	100	25	It is in the procurement plan of Budget and treasury. Specifications were submitted.	None	None	1.25	250000
Community Services Directorate\ Service Delivery\ Improve Community well-being\ Fire	C I t e m _ 0 6	Purchasi ng of water Sampling equipme nt	MDM_ DCom Serv	100	Not applica ble this quarter	N/A	25	Adve rtise, appoi nt and procure	25	25	Procu re	75	25	Procu re	100	50	Specifications were submitted to Budget and Treasury in August 2016.	Delay in SCM Unit to procure.	Follow up with BTO	1.50	60000

Services																					
Corporate Services Directorate\ Good Governance and Public Participation\ Manage through information\ Management Information	C I t e m _ 0 7	Purchasing of Computers	MDM_ DCorp Serv	100	Specifications drafted . Issue tender advert, receive & evaluate bids.	20	6.67	Issue order to successful bidder and receive new computers and laptops	30	6.67	Issue all users with computers/laptops that have reached their end of life with new computers/laptops .	75	20	Verify that all users are working on computers that are not old or obsolete.	100	0	No performance data was captured			1	30000

5. Challenges and Recommendations

The following potential risks were identified through the Performance Management System at the end of the financial year. These could have a negative impact on the achievement of targets as set out for the 2016/2017 financial year. Action is to be taken to mitigate these risks.

- The municipality did not receive an unqualified Audit Report in that the review of the Audit Opinion for 15/16 resulted in an Adverse
- Only 1 risks was mitigated from the 11 identified.
- Only 45% of the AG findings were resolved
- Only 65% of the Audit committee recommendations were implemented.
- 80% implementation of the demand management plan
- Incomplete infrastructure projects related to sanitation and water reticulation
- Failure to collect revenue
- Only 30% of creditors paid.
- Low levels of cost coverage and debt coverage
- Less spending of directorates budget due to slow supply chain processes
- Overspending of budgets by at least three directorates, Community Services, Engineering services and water Services
- 51 reservoirs that are metered out of the target of 84
- Only 2934.90 of mega litres treated out of the target of 12192.00
- Failure to achieve target.

Recommendations

- Projects and Indicators be submitted to IDP with plans, designs and annual targets according to the strategies in the IDP
- Risks be mitigated according to the right method, transfer, infrastructure risks to the service providers and mitigate those that can be mitigated.
- Audit committee recommendations be mitigated according to the quarterly targets.
- AG action plan be developed immediately after the AG report then followed by resolving according to set targets and dates.
- Additional staff for monitoring the capturing of indicators and projects in the system.
- Commitments and taking pride in allocated duties
- Observing timelines at all costs

6. Progress on Annual Performance Report 15/16

The following overall challenges were applicable at the end of the 2015/2016 financial year. Progress during 2016/2017 is as follows:

15/16 Challenges	16/17 Progress
<ul style="list-style-type: none"> ➤ Cascading of the employee performance Management system not done ➤ Water projects completed 0 ➤ Sanitation projects completed 0 ➤ Villages supplied with water 266 ➤ MIG Expenditures 44.50% (R134 799 635.6 out of a budget of R302 868 450 was spent.) ➤ Water operations and maintenance budget spent 118%(R162 061 687.00 exceeding the budget of R 137 373 000.00) ➤ Only 75% (6/8) of section 54/566 managerial positions are filled leaving three Directorates without the leadership of a director. ➤ AG findings resolved 30% ➤ Risks mitigated 07/15 ➤ Jobs created 450 ➤ Audit report resulted in a disclaimer due to Issues of water related transactions, asset management and compliance with legislation. 	<ul style="list-style-type: none"> ➤ Cascading of the employee performance Management system not done ➤ Water projects completed 01 ➤ Sanitation projects completed 0 ➤ Villages supplied with water 236 ➤ MIG Expenditures 108% ➤ Water operations and maintenance budget spent 123.21% (R61 534.97 exceeding the budget of R 50 000.00) ➤ 100% (8/8) of section 54/56 positions have been filled and interviews were conducted for the other two. ➤ AG findings resolved 45% ➤ Risks Mitigated 01/11 ➤ Jobs Created 921 ➤ Audit report resulted in an adverse due to Issues of water related transactions, asset management and compliance with legislation.

7. Approval

Mr. S.R Monakedi
Acting Municipal Manager

Date: _____

Date: _____

8. Limitations of Evaluation

1. The analysis contained in this report was based on information received until June 2017. Where no information was supplied, a **1.00** score was attached.
2. The automated system designed for Mopani District Municipality's Performance Management System requirements was used to capture and calculate scores. Any errors made in terms of incorrect data, formats or capturing into incorrect fields will have a direct impact on the final scores.
3. Uncaptured indicators and actual scores will have a direct impact on the final scores. All budget related data must be verified against the Municipal Financial System.
4. Values input into the Performance Management System should be cumulative expenditure figures to give a true reflection of the actual performance.